$$
\text { GROUP } 1 \text { AUTOMOTIVE }
$$


'VALUE DRIVEN'

## 2015 First Quarter <br> Financial Results \& Overview

April 28, 2015


## Forward Looking Statement

This presentation contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, which are statements related to future, not past, events and are based on our current expectations and assumptions regarding our business, the economy and other future conditions. While management believes that these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting us will be those that we anticipate. In this context, the forward-looking statements often include statements regarding our goals, plans, projections and guidance regarding our financial position, results of operations, market position, pending and potential future acquisitions and business strategy, and often contain words such as "expects," "anticipates," "intends," "plans," "believes," "seeks," "should," "foresee," "may" or "will" and similar expressions. Any such forwardlooking statements are not assurances of future performance and involve risks and uncertainties that may cause actual results to differ materially from those set forth in the statements. These risks and uncertainties include, among other things, (a) general economic and business conditions, (b) the level of manufacturer incentives, (c) the future regulatory environment, (d) our ability to obtain an inventory of desirable new and used vehicles, (e) our relationship with our automobile manufacturers and the willingness of manufacturers to approve future acquisitions, (f) our cost of financing and the availability of credit for consumers, (g) our ability to complete acquisitions and dispositions and the risks associated therewith, (h) foreign exchange controls and currency fluctuations, and (i) our ability to retain key personnel. For additional information regarding known material factors that could cause our actual results to differ from our projected results, please see our filings with SEC, including our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and Current Reports on Form 8-K. Readers are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date hereof. We undertake no obligation to publicly update or revise any forwardlooking statements after the date they are made, whether as a result of new information, future events or otherwise.


## GROUP 1 AUTOMOTIVE



## Company Overview



## What Sets Group 1 Apart?

- International, Fortune 500 company with Market Cap of $\$ 2.1$ Billion (period ended December 31, 2014)
- Third largest dealership group in the U.S. retailing approximately 275,000 new and used vehicles annually
- Committed management team with more than 100 years of automotive retailing and OEM experience
- Unlike most other automotive retailers, Group 1 has no major controlling shareholder or owner
- Well positioned for growth
- 5 consecutive years of double-digit revenue growth


Top 10 U.S. auto retailers by revenue (\$mm, FY 2014)


Source: Automotive News

Revenue (\$mm)


## Geographic Footprint

## UNITED STATES - 14 States

117 Dealerships
WEST REGION
$58 \%$ of NV Unit Sales


## WORLDWIDE:

- 151 Dealerships
- 196 Franchises
- 38 Collision Centers
- 32 Brands


## U.K.

## England:

- 17 Dealerships
- 12\% of NV Unit Sales

BRAZIL
Mato Grosso do Sul, Sao Paulo \& Parana:

- 17 Dealerships
- 8\% of NV Unit Sales



## Geographic Diversity




## Geographic Diversity - Texas



## Texas: Not All Oil

- "Health-care and social-services companies made up $10.4 \%$ of jobs in the greater Houston area in 2013, compared with $5.9 \%$ in 1985, according to Labor Department data." ${ }^{1}$
- "Roughly $4.3 \%$ of jobs in the county were in the oil-and-gas industry last year." ${ }^{1}$
- "Even with the energy-related losses, Houston will likely net $+45,000$ jobs in 2015, a year-over-year growth rate of about $+1.5 \%$. As long as the U.S. economy continues to plug along, we (Houston) will get nice growth in nonenergy sectors." ${ }^{2}$

Texas: Diversified Economy

## Texas Lowdown

Energy isn't the only sector creating jobs or economic output in Texas.
Job growth in Texas by sector, 2009-13, in thousands


Crude Oil (WTI) ${ }^{3}$


- Crude oil has risen $+39.4 \%$ to enter \$60's/bbl in May 2015.


## Well-Balanced Brand Portfolio

The Company's brand diversity allows it to reduce the risk of changing consumer preferences


## Business Mix Comp - 1Q15

## 1Q15 Revenue \& Gross Profit

$■$ New Vehicles ■ Used Vehicles $\square$ Parts \& Service $\square$ Finance \& Insurance


Total Company Parts \& Service Gross Profit Covers 90\% to 95\% of Total Company Fixed Costs and Parts \& Service Selling Expenses

## New Vehicles Overview



New vehicle gross profit


|  | For the year ended December 31, |  |  |  |  | $\begin{gathered} \text { LTM } \\ 3 / 31 / 2015 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2011 | 2012 | 2013 | 2014 |  |
| Revenue | \$3,087 | \$3,403 | \$4,291 | \$5,225 | \$5,742 | \$5,806 |
| Gross profit | \$178 | \$210 | \$247 | \$290 | \$311 | \$314 |
| New vehicles (units) | 97,511 | 102,022 | 128,550 | 155,866 | 166,896 | 168,386 |
| Average price per retail unit | \$31,656 | \$33,352 | \$33,381 | \$33,522 | \$34,402 | \$34,477 |
| Average gross profit per retail unit | \$1,823 | \$2,062 | \$1,925 | \$1,860 | \$1,865 | \$1,865 |
| Same store sales revenue growth | 18.7\% | 6.4\% | 16.3\% | 6.0\% | 4.3\% | 1.9\% ${ }^{1}$ |

${ }^{1}$ Same store sales grow th is for YTD 2015 only

## Used Vehicles Overview



Retail used vehicle gross profit per retail unit


|  | For the year ended December 31, |  |  |  |  | $\begin{aligned} & \hline \text { LTM } \\ & 3 / 31 / 2015 \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2011 | 2012 | 2013 | 2014 |  |
| Retail used vehicles (units) | 66,001 | 70,475 | 85,366 | 98,813 | 109,873 | 112,979 |
| Average price per used retail vehicle | \$19,258 | \$20,100 | \$20,581 | \$20,639 | \$21,160 | \$21,227 |
| Average gross profit per used retail vehicle | \$1,742 | \$1,767 | \$1,710 | \$1,628 | \$1,579 | \$1,565 |
| Average gross profit per used wholesale vehicle | \$80 | \$113 | \$56 | (\$4) | \$42 | \$34 |
| Used vehicle gross profit (\$mm) | \$118 | \$129 | \$149 | \$161 | \$174 | \$179 |
| Retail same store revenue growth | 27.4\% | 7.9\% | 14.8\% | 6.0\% | 14.0\% | 6.5\% ${ }^{1}$ |

## Parts \& Service Overview



Group 1 U.S. parts and service gross profit vs. U.S. SAAR


## 1Q15 P\&S revenue (\$mm)

| $\square$ Customer pay $\quad$ Warranty $\square$ Wholesale $\square$ Collision (incl. parts) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| \$243 | \$26 | \$14 | 1 | \$282 |
| 15\% | 11\% | 15\% | I | 14\% |
| 22\% | 17\% | 14\% | I | 21\% |
| 20\% | 20\% |  | 1 | 21\% |
| 43\% | 52\% | 65\% | 1 | 44\% |
|  |  |  | 1 |  |
| U.S. | U.K. | Brazil | 1 | Total |

Growth by Same Store (as reported)

|  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Customer Pay | $5.7 \%$ | 1 Q14 | 2 Q14 | 3 3Q14 | 4Q14 | 1Q15 | FX 1Q15** |
| Warranty | $13.7 \%$ | $5.2 \%$ | $7.6 \%$ | $20.9 \%$ | $0.6 \%$ | $-2.1 \%$ | $0.3 \%$ |
| Wholesale | $4.1 \%$ | $14.0 \%$ | $16.6 \%$ | $14.0 \%$ | $10.3 \%$ | $14.4 \%$ | $16.1 \%$ |
| Collision (incl. parts) | $10.8 \%$ | $11.6 \%$ | $5.2 \%$ | $3.7 \%$ | $12.2 \%$ | $9.4 \%$ | $11.1 \%$ |
| Growth $^{*}$ | $7.5 \%$ | $6.3 \%$ | $5.6 \%$ | $7.4 \%$ | $6.0 \%$ | $3.4 \%$ | $5.2 \%$ |

[^0]- Parts \& service segment provides a stable base of free cash flow through economic cycles
- Using Customer Management Software (CMS) and technology to improve efficiencies and closing rates
- Enhancing customer touch points to improve retention / attacking points of defection
- Leveraging scale
- Improving collision business
- Strategic emphasis on customer service is driving growth above sector average in this important segment


## Finance \& Insurance Overview

## F\&I revenue (\$mm)



F\&I gross profit per retail unit (\$)


F\&I profitability growth accomplished via focus on people and processes:

- Consolidation of lender base
- Consumer financing at pre-recession availability and with sub-prime financing improving
- Integrating compliance, training and benchmarking to offer a consistent and transparent experience for internal and external customers
- Proactively addressed CFPB concerns with rollout of NADA's Fair Credit Compliance Policy \& Program in 2Q14, which enhances automotive lending practices

|  |  |  | Penetra | R Rates | Actual) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | 2015 | YTD |  |  |  |
|  | FY2011 | FY2012 | FY2013 | FY2014 | Consol. | US |  | UK |  | Brazil |
| Finance | 70\% | 71\% | 69\% | 67\% | 66\% | 72\% |  | 44\% |  | 32\% |
| VSC | 36\% | 37\% | 34\% | 34\% | 35\% | 42\% |  | 5\% |  | 2\% |
| Gap Ins. | 22\% | 22\% | 22\% | 24\% | 27\% | 28\% |  | 29\% |  | 0\% |
| Maintenance | 8\% | 8\% | 8\% | 9\% | 9\% | 10\% |  | 0\% |  | 0\% |
| Sealant | 12\% | 14\% | 15\% | 18\% | 19\% | 19\% |  | 31\% |  | 0\% |
| Gross Profit PRU | \$ 1,135 | \$ 1,215 | \$ 1,223 | \$ 1,324 | \$ 1,366 | \$ 1,538 | \$ | 678 | \$ | 442 |

## Prime Credit Still Leads Market

Auto Loan Originations by Credit Score


1Q001Q011Q021Q031Q041Q051Q061Q071Q081Q091Q101Q11 1Q121Q131Q14

Source: Federal Reserve Bank of New York Consumer Credit Panel / Equifax

Percent Increase in Auto Originations in 2014 Relative to 2013 by Equifax Risk Credit Score Range


Source: Equifax Inc. Data as of January 2015. Data reflect tradelines opened and
reported through December of the origination year.

- "Subprime or deep subprime loans made up 19.7\% of the market in the first quarter (1Q15), the lowest percentage since 2012." - Experian Automotive


## Total U.S. Vehicle Profitability


U.S. Used Vehicle Profitability (\$)


## GROUP 1 AUTOMOTIVE



## Financial Overview



## Consolidated Financial Results

Financial Results - Consolidated
(\$ in millions, except per share amounts)

| , | 1Q15 | 1Q14 | Change | Constant $\mathrm{FX}^{(1)}$ |
| :---: | :---: | :---: | :---: | :---: |
| Revenues | \$2,432.9 | \$2,260.9 | 7.6\% | 10.1\% |
| Gross Profit | \$ 363.9 | \$ 338.1 | 7.6\% | 9.5\% |
| SG\&A as a \% of Gross Profit | 74.6\% | 76.2\% | (160) | (140) |
| Operating Margin | 3.3\% | 3.1\% | 20 | 10 |
| EBITDA | \$ 83.1 | \$ 69.6 |  |  |
| Total Interest Expense | \$ 23.3 | \$ 21.4 | \$ 1.9 |  |
| Net Income | \$ 35.8 | \$ 31.3 | 14.4\% | 15.1\% |
| Diluted EPCS | \$ 1.47 | \$ 1.19 | 23.5\% | 24.8\% |

(1) Pro-forma grow th assuming a constant exchange rate

## Financial Results by Segment

Financial Results - U.S.
(\$ in millions)

Revenues
Gross Profit
SG\&A as a \% of Gross Profit
Operating Margin
Total Interest Expense
Pretax Margin

| 1 Q15 | 1Q14 | Change |
| :---: | :---: | :---: |
| \$1,998.5 | \$ 1,834.6 | 8.9\% |
| \$ 314.5 | \$ 289.7 | 8.5\% |
| 73.1\% | 74.7\% | (160) |
| 3.7\% | 3.5\% | 20 |
| \$ 21.2 | \$ 18.8 | \$ 2.4 |
| 2.7\% | 2.5\% | 20 |

## Financial Results by Segment

Financial Results - U.K.
(\$ in millions)

Revenues
Gross Profit
SG\&A as a \% of Gross Profit
Operating Margin
Total Interest Expense
Pretax Margin

Financial Results - Brazil
(\$ in millions)

Revenues
Gross Profit
SG\&A as a \% of Gross Profit
Operating Margin
Total Interest Expense
Pretax Margin

| 1Q15 |  | 1Q14 |  | Change | Constant $\mathrm{FX}^{(1)}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 299.5 | \$ | 247.7 | 20.9\% | 32.5\% |
| \$ | 34.2 | \$ | 28.7 | 18.9\% | 30.4\% |
|  | 78.3\% |  | 78.2\% | 10 | (20) |
|  | 2.1\% |  | 2.2\% | (10) | (10) |
| \$ | 1.2 | \$ | 0.9 | \$ 0.3 |  |
|  | 1.7\% |  | 1.9\% | (20) | (10) |

## Same Store Financial Results

Same Store Financial Results - Consolidated
\$ in thousands

Three Months Ended

|  | 3/31/2015 | 3/31/2014 | Change | Constant $F^{(1)}$ |
| :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |
| New vehicle retail | \$ 1,234,891 | \$ 1,212,115 | 1.9\% | 4.5\% |
| Used vehicle retail | 564,736 | 530,401 | 6.5\% | 8.6\% |
| Used vehicle wholesale | 88,305 | 83,942 | 5.2\% | 8.1\% |
| Total used | \$ 653,041 | \$ 614,343 | 6.3\% | 8.5\% |
| Parts and service | 264,084 | 255,448 | 3.4\% | 5.2\% |
| Finance and insurance | 87,863 | 81,524 | 7.8\% | 8.8\% |
| Total | \$ 2,239,878 | \$ 2,163,430 | 3.5\% | 5.9\% |
| Gross Profit | \$ 335,707 | \$ 324,658 | 3.4\% | 5.2\% |

${ }^{(1)}$ pro-forma grow th assuming a constant exchange rate

## Total Revenue \& EPS Growth



Adjusted EPS ${ }^{(1)}$


[^1]
## Uses of Cash



[^2]
## GROUP 1 AUTOMOTIVE



## Balance Sheet



## Summary Balance Sheet

## Summary Balance Sheet

| \$ in thousands | $\begin{gathered} \text { As of } \\ 3 / 31 / 2015 \end{gathered}$ | $\begin{gathered} \text { As of } \\ 12 / 31 / 2014 \end{gathered}$ |
| :---: | :---: | :---: |
|  |  |  |
| Cash and cash equivalents ${ }^{(1)}$ | \$ 26,279 | \$ 40,975 |
| Contracts in Transit and vehicle receivables, net | \$ 225,048 | \$ 237,448 |
| Inventories, net | \$ 1,547,436 | \$ 1,556,705 |
| Total current assets | \$ 1,982,489 | \$ 2,035,219 |
| Total assets | \$ 4,098,467 | \$ 4,141,492 |
| Floorplan notes payable | \$ 1,428,533 | \$ 1,450,902 |
| Offset account related to credit facility ${ }^{(1)}$ | \$ (100,795) | \$ $(62,116)$ |
| Other current liabilities | \$ 489,368 | \$ 533,413 |
| Total current liabilities | \$ 1,817,106 | \$ 1,922,199 |
| Long-Term Debt, net of current maturities | \$ 1,077,964 | \$ 1,008,837 |
| Total stockholder's equity | \$ 959,827 | \$ 978,010 |

(1) Available cash of $\$ 127.1$ million is total of cash and cash equivalents plus the U.S. offset account related to floorplan credit facilities. The U.S. offset account is amount of excess cash that is used to paydow n floorplan credit facilities but can be immediately redraw n against inventory.

## Debt Maturity

## Debt Maturity Slide

| (in millions) |  | As of March 31, 2015 |  |  |  | Funding Capacity |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Maturity Date | Actual |  | Available Liquidity |  |  |  |
| Cash and cash equivalents |  | \$ | 26.3 | \$ | 26.3 |  |  |
| Short-Term Debt |  |  |  |  |  |  |  |
| Inventory Financing ${ }^{(1)}$ | 2018 | \$ | 1,171.1 | \$ | 100.8 | \$ | 1,680.0 |
| Other Vehicles Financing ${ }^{(2)}$ |  |  | 156.7 |  |  |  |  |
| Current Maturities - LTD |  |  | 69.3 |  |  |  |  |
|  |  | \$ | 1,397.0 | \$ | 100.8 | \$ | 1,680.0 |
| Available Cash |  |  |  | \$ | 127.1 |  |  |
| Long-Term Debt |  |  |  |  |  |  |  |
| Acquisition Line of Credit ${ }^{(1,3)}$ | 2018 |  | 123.7 |  | 150.6 |  | 320.0 |
| 5.00\% Senior Unsecured Notes (Face: \$550.0 Million) | 2022 |  | 540.4 |  |  |  |  |
| Mortgage Facility | 2015-2018 |  | 26.3 |  |  |  |  |
| Real Estate | 2015-2034 |  | 377.8 |  |  |  |  |
| Other | 2017 |  | 9.8 |  |  |  |  |
| Total Long-Term Debt |  | \$ | 1,078.0 |  |  |  |  |
| Total Debt |  | \$ | 2,475.0 |  |  |  |  |
|  |  |  |  | \$ | 277.7 | \$ | 2,000.0 |

1) The capacity under the floorplan and acquisition tranches of our credit facility can be redesignated within the overall $\$ 1.7$ billion commitment. Further, the borrow ings under the acquisition tranche may be limited from time to time based upon certain debt covenants.
2) Borrow ings with manufacturer affiliates for rental vehicle financing and foreign inventories not associated with any of the Company's domestic credit facilities.
3) The available liquidity balance at March 31, 2015 considers the $\$ 45.7$ million of letters of credit outstanding.
4) Available cash of $\$ 127.1$ million is total of cash and cash equivalents plus the U.S. offset account related to floorplan credit facilities. The U.S. offset account is amount of excess cash that is used to paydow n floorplan credit facilities but can be immediately redraw n against inventory.

## GROUP 1 AUTOMOTIVE



## Growth Outlook



## Factors Driving U.S. Auto Sales Growth

- Age of car park exceeds 11 years - above trend
- Financing is back to pre-recession levels
> Aggressive loan to value; approval rates for prime and near prime customers rising
- Used vehicle prices remain robust
> Helps consumers in terms of trade-in values; allows for more aggressive leasing
- Number of licensed drivers is on the rise

■ Falling oil prices are helping consumer discretionary income

Pent-up demand driving purchase decisions

## U.S. SAAR

## United States

(New Vehicle Unit Sales)


## Cash Prioritization

- Acquisitions that clear return hurdles (10\%-15\% after-tax discounted cash flows)
- Return cash to stockholders
> Quarterly Cash Dividend
- \$0.20 per share
> Share Repurchases in 1Q15:
- ~198,000 shares at average price of $\$ 81.62$
> Repurchase Authorization:
- As of March 31, 2015, $\$ 83.3$ million remains under Board authorization of $\$ 100.0$ million



## Acquisition Strategy

- Group 1 is well positioned to take advantage of acquisition opportunities and grow scale in existing markets (U.S., U.K., and Brazil)
- The Company targets acquisitions that clear return hurdles ( $10 \%-15 \%$ after tax discounted cash flow)


| 2013 | 10 |  | 20 | $4 Q$ |  | \$1.3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$177 | \$650 | \$80 | \$200 | \$150 | billion |
|  | ford-U.K. | / Renault / |  |  |  |  |

## Capital Expenditures

- 2014 CapEx of $\$ 95$ million
- 2015 CapEx projected to be less than $\$ 125$ million
> Working with our manufacturer partners to limit spending


Capital Expenditures
$\Longrightarrow$ Maintenance CapEx
-D-Depreciation \& Amortization Expense

(\$ in millions)

## Real Estate Strategy

- GPI has historically leased properties but has been shifting to owning the real estate
> GPI views control of dealership real estate as a strong strategic asset
> Better flexibility and lower cost
- As of March 2015, the Company owns approximately $\$ 745$ million of real estate (47\% of dealership locations) financed through $\$ 462$ million of mortgage debt
- During 2014, GPI purchased approximately $\$ 140$ million of real estate, of which $\$ 41$ million of real estate was converted from leased to owned properties
- The Company looks for opportunistic real estate acquisitions in strategic locations and markets

Dealership property breakdown by region (as of March 31, 2015)

|  | Dealerships |  |
| :--- | ---: | ---: |
| Geographic Location | Owned | Leased |
| United States | 57 | 59 |
| United Kingdom | 13 | 4 |
| Brazil | -- | $\underline{17}$ |
| Total | $\mathbf{7 0}$ | $\mathbf{8 0}$ |


| Leased vs. owned properties |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| - Leased | - Owned |  |  |  |  |
|  |  |  | 148 | 150 | 150 |
|  | 109 | 121 |  |  |  |
| 100 |  |  | 57\% | 54\% | 53\% |
| 68\% | 64\% | 60\% |  |  |  |
| 32\% | 36\% | 40\% | 43\% | 46\% | 47\% |
| 2010 | 2011 | 2012 | 2013 | 2014 | Mar-15 |

## GROUP 1 AUTOMOTIVE



## Conclusion



- Well-balanced portfolio (geography, business mix and brands)
- Profitability of different business units through the cycle
> Model proved itself during recession
- Streamlined business -- generating cash
- Strong balance sheet
- Continue to drive growth through acquisitions
- Operational growth and leverage
> New vehicle sales growth in U.S.
> Opportunity to drive growth in used vehicle and Parts \& Service with process improvements in all markets
> Finance \& Insurance initiatives should drive further growth in the U.K. and Brazil
> Continued leverage opportunities as gross profit increases
- Experienced, successful and driven management team


## GROUP 1 AUTOMOTIVE



## CORE VALUES

Integrity

Transparency
Professionalism

## Teamwork

We conduct ourselves with the highest level of ethics both personally and professionally when we sell to and perform service for our customers without compromising our honesty

We promote open and honest communication between each other and our customers
We set our standards high so that we can exceed expectations and strive for perfection in everything we do

We put the interest of the group first, before our individual interests, as we know that success only comes when we work together


## GROUP 1 AUTOMOTIVE



## Appendix



GPI LISTED NYSE

## Operating Management Team - Corporate

## Earl J. Hesterberg - President and Chief Executive Officer and Director

(April 2005)

- $35+$ Years Industry Experience
- Manufacturer and Automotive Retailing Experience: Ford Motor Company; Ford of Europe; Gulf States Toyota; Nissan Motor Corporation in U.S.A.; Nissan Europe

John C. Rickel - Senior Vice President and Chief Financial Officer
(December 2005)

- 30+Years Industry Experience
- Manufacturer and Automotive Retailing Experience: Ford Motor Company; Ford Europe

Darryl M. Burman - Vice President and General Counsel
(December 2006)

- 20+ Years Industry Experience
- Automotive-related Experience: Mergers and Acquisitions; Corporate Finance; Employment and Securities Law - Epstein Becker Green Wickliff \& Hall, P.C.; Fant \& Burman, L.L.P.

Peter C. DeLongchamps - Vice President, Financial Services and Manufacturer Relations (July 2004)

- $30+$ Years Industry Experience
- Manufacturer and Automotive Retailing Experience: General Motors Corporation; BMW of North America; Advantage BMW in Houston
Wade D. Hubbard - Vice President, Fixed Operations
(May 2006)
- 35+ Years Industry Experience
- Automotive Industry Experience: Gulf States Toyota; BMW North America; DaimlerChrysler Corp./Mercedes-Benz; Nissan Motor Corporation USA; Ford Motor Company

Mark luppenlatz - Vice President, Corporate Development
(January 2010)

- 15+ Years Industry Experience
- Automotive-related Experience: Corporate and Real Estate Development; Construction -Sonic Automotive; REIT


[^3]
## Operating Management Team - Field

■ Frank Grese Jr. - Regional Vice President, West Region
(December 2004)
> 35+ Years Industry Experience
> Manufacturer and Automotive Retailing Experience: Ford Motor Company; Nissan Motor Corporation in U.S.A.; AutoNation; Van Tuyl

- Daryl Kenningham - Regional Vice President, East Region
(July 2011)
> 20+ Years Industry Experience
> Manufacturer and Automotive Retailing Experience: Gulf States Toyota; Nissan Motor Corporation; Ascent Automotive
- Ian Twinley - Regional Vice President, United Kingdom
(March 2007)
> 30+ Years Industry Experience
> Manufacturer and Automotive Retailing Experience: Chandlers Garage Holdings Ltd.; John Grose Group; Ford Motor Company

Lincoln da Cunha Pereira Filho - Regional Vice President, Brazil; Director; Chairman, UAB Motors
(February 2013)
> 15 Years Industry Experience
> Automotive-related Experience: UAB Motors Participacoes S.A.; Public Auto Group; Automotive Racing

## Interest Rate Variability

|  | Actual | Variable \% |
| :--- | :---: | :---: |
| Vehicle Financing | $\$ 1,327.7$ | $95.7 \%$ |
| Real Estate \& Other Debt | $\$ 1,147.2$ | $33.2 \%$ |
| Senior Notes ${ }^{(1)}$ | $\$ 550.0$ | $0.00 \%$ |
| SWAPS |  |  |
| (1) |  |  |
| (1) Facee <br> $(2)$ SWaPlue |  |  |

- Primary exposure is short-term interest rate changes; key exposure is one-month LIBOR
- Group 1 has mitigated the majority of its risk exposure for rising interest rates through a combination of the swaps, fixed rate debt, and manufacturer floorplan assistance
- Manufacturer floorplan assistance offsets a portion of interest rate impact
> As interest rates go up, typically manufactures offer additional interest assistance to offset the variance
> $86 \%$ of variable inventory financing is eligible for floorplan assistance as used vehicle; rental and some foreign financing are not eligible for floorplan assistance
> Interest assistance is recognized in new vehicle gross profit, not in interest expense


## SWAPS: Interest Expense Impact

## INTEREST RATE SWAP LAYERS

\$'s in millions

|  | $\underline{2013}$ | $\underline{2014}$ | $\underline{2015}$ | $\underline{2016}$ | $\underline{2017}$ | $\underline{2018}$ | $\underline{2019}$ | $\underline{2020}$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Average Swap Balance | $\mathbf{\$ 4 5 0}$ | $\mathbf{\$ 4 5 0}$ | $\mathbf{\$ 5 5 0}$ | $\mathbf{\$ 5 5 0}$ | $\mathbf{\$ 7 5 0}$ | $\mathbf{\$ 7 0 0}$ | $\mathbf{\$ 5 5 0}$ | $\mathbf{\$ 2 0 0}$ |
| Interest Expense | $\$ 11$ | $\$ 11$ | - | - | - | - | - | - |
| Average Interest Rate | $2.64 \%$ | $2.63 \%$ | $2.57 \%$ | $2.76 \%$ | $2.62 \%$ | $2.72 \%$ | $2.62 \%$ | $2.92 \%$ |

## External Growth Opportunities

- Plentiful acquisition opportunities
> Aging franchise ownership looking for exit strategy
- Very large and extremely fragmented market in U.S.
> $\$ 1$ trillion market ${ }^{(1)}$
> Top 10 groups represent approximately $6 \%$ of the market ${ }^{(1)}$
- Growing market in Brazil
> Opportunity for open points

U.S. New Vehicle Unit Sales



## GROUP1 AUTOMOTIVE



## Brazil



## Brazil - Overview

- Number of States: 27 - GPI operates in 3 States (Sao Paulo, Parana, and Mato Grosso do Sul)
- 8th Largest Economy
> 2013 GDP: US $\$ 2.4$ trillion
> Real GDP Growth
- 2012: 0.9\%
- 2013: 2.3\%
> 5-year projected CAGR: 4.1\%
- 6th Largest Population
> July 2014 Estimate: 203 million
> 2014 Estimated Growth: 0.8\%
> 2030 Estimated: 220 million
- Fast Growing Middle Class
- 4th Largest Auto Market
> 2013 Units sold: 3.8 million
- 5-year CAGR: $6.2 \%$
> 2014E Unit growth: $2.6 \%-3.6 \%$


## Brazil Locations

## Group 1 is aligned with growing brands in Brazil

- 17 Dealerships / 21 Franchises
> 4 BMW;
2 Jaguar;
2 Land Rover;
1 Mercedes-Benz;
2 MINI;
4 Nissan;
4 Peugeot; and
2 Toyota
> 4 Collision Centers
- Approximately 17,000 new vehicle unit sales in FY14


Mato Grosso do Sul Locations

- Campo Grande

D
Mercedes-Benz

## Sao Paulo Locations

- Sao Paulo
- Sao Jose dos Campos
- Santo Andre
- Sao Caetano do Sul
- Sao Bernardo do Campo


## * <br> - $\theta$

## Parana Locations

- Curitiba
- Londrina
- Cascavel



## Brazil Economic Outlook



Vehicle Ownership in Brazil

2011



World GDP


## Brazilian Automotive Brands

Historically
Dominant
Brands


All Brands Currently in the Market


GPI Brands


Main Players
1950-1980

## Brazil - Auto Industry Dynamics

- Traditional Big Four ${ }^{(1)}$ brands have lost share over the last decade.



## Brazil - Auto Industry Dynamics

- Most GPI Brands have gained share in recent years and localized production should support this trend.



## Attractive Brand Mix

GPI vs. Industry New Vehicle Unit Sales YTD 4Q14*
\% Mix


New Vehicle Brand Mix (YTD 4Q14 Revenues*)


- GPI brands are well-positioned for growth
> Top-2 dealer group in:
- BMW
- Land Rover
- Mini
- Nissan
- Peugeot
> Top-10 dealer group in Toyota


## Brazilian Dealerships Differences vs. USA

- Heavily dependent on new vehicle sales
- Very high interest rates / floor plan cost
- Undeveloped used vehicle sales model via franchised dealers (required warranty by seller)
- Registration process prevents "spot deliveries"
- Finance and Insurance (F\&I) income is limited; luxury leasing is in its infancy
- Lower facility investments (less space required for vehicle inventory and service)
- Lack of sophisticated operating software
- Volatile sales rates due to government intervention
- Powerful dealer councils


## Franchise Laws \& Dealer Councils

- Ferrari Law
> Federal law governing OEMs and dealers
> Law grants dealer councils and related OEMs authority to regulate their relationship
> Dealers are granted an exclusive pre-defined operational area based on population density
> Lifetime commercial concession contract
> Dealers, via the dealer council, set the suggested consumer price
> OEMs may require the dealer to sign commitments for inventory purchases of new vehicles
- Dealer Council Strength
> Dealer councils negotiates all aspects of the commercial relationship between OEMs and dealers and must approve the following:
- Incentives
- Bonus programs and holdback
- Sales and service margins
- Advertising campaigns
- Positions held within the Dealer Councils
> Lincoln da Cunha Pereira
- President of BMW Motorcycles Dealer Council
- Vice President of Toyota Dealer Council
- Director of BMW Automobiles Dealer Council
- Member of the Board of Nissan Dealer Council
> Andre Ribeiro
- President of Jaguar / Land Rover Dealer Council
- Director of Peugeot Dealer Council


## What GPI Brings To Brazilian Market

## Near Term:

- Better Capitalization
- More favorable inventory and facility financing
- Better financial discipline and controls
- Digital marketing expertise
- Sales operation best practice sharing
- Global OEM relationships


## Longer Term:

- More capable and efficient operating systems and software
- Extensive parts \& service expertise
- Employee training resources
- Ongoing financial power to grow


## Why Brazil? Future GROWTH!

- Over time, Brazil new vehicle market will grow quickly
> Expect new vehicle unit sales of 3.4 mm in 2014; expect flat growth in 2015
- Down $8 \%$ - $12 \%$ from 2013
> Market growth is over-weighted toward non-Big Four ${ }^{(1)}$ brands in Brazil
> Industry sales have grown at a 4.7\% CAGR since 2008 and are estimated to increase $\sim 27 \%$ over the next five years
- GDP growth likely to outperform U.S. over next five years
> 5-year CAGR:
- United States: 2.4\%
- Brazil: $4.1 \%$
- $\quad 5^{\text {th }}$ Largest new vehicle sales market
> $4.7 \% 5$-year CAGR (2008-2013)
- Vehicles-per-population is one of the lowest in developed markets
- Highly fragmented, little consolidation
> Top 15 auto dealers represent $\sim 19 \%$ of the total market
- Numerous acquisition opportunities


Nissan Parque

## GROUP1 AUTOMOTIVE



## U.K.



## U.K. Locations

## UNITED KINGDOM - England




## Reconciliations

See following section for reconciliations of data denoted within this presentation


## Group 1 Automotive, Inc.

## Reconciliation of Certain Non-GAAP Financial Measures - Consolidated <br> (Unaudited, in millions)

## EBITDA RECONCILIATION:

|  | Three Months Ended March 31, 2015 2014 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Net income | \$ | 35.8 | \$ | 31.3 |
| Other interest expense, net ${ }^{(1)}$ |  | 13.9 |  | 10.5 |
| Depreciation and amortization expense |  | 11.7 |  | 9.9 |
| Income tax expense |  | 21.7 |  | 17.9 |
| Adjusted EBITDA ${ }^{(2)}$ | \$ | 83.1 | \$ | 69.6 |

(1) Excludes Floorplan interest expense
(2) Adjusted EBITDA is defined as income (loss) plus loss on repurchase of long-term debt, other interest expense, net, depreciation and amortization expense, non-cash asset impairment charges, acquisition costs, catastrophic events, net gain on real estate and dealership transactions, severance, legal settlements, foreign transaction tax, and income tax expense (less income tax benefit) While Adjusted EBITDA should not be construed as a substitute for net income or as a better measure of liquidity than net cash provided by operating activities, which are determined in accordance with accounting principles generally accepted in the United States of America ("GAAP"), it is included in our discussion of earnings to provide additional information regarding the amount of cash our business is generating with respect to our ability to meet future debt services, capital expenditures and working capital requirements. Adjusted EBITDA should not be used as an indicator of our operating performance. Consistent with industry practices, our management utilizes Adjusted EBITDA when valuing dealership operations. This measure may not be comparable to similarly titled measures reported by other companies. The table above shows the calculation of Adjusted EBITDA and reconciles Adjusted EBITDA to the GAAP measurement income (loss) for the periods presented in the table.

NET INCOME (LOSS) RECONCLLIATION:

\section*{As reported

After-tax Adjustments

${ }^{11}$ :}

Non-cash asset inpirniment charges
Mortgage debt refinance charse
Mortgage debt refinance charges
Gain) loss on real estate and deale (Gain) Ioss on real estate and dealership transaction
(Gain) loss on repurchase of loent Income tax benefitirclatede of to tong elecections debt for prior periods Catastrophic events
Severance costs
Severance costs
Accuision costs including related tax impact
Haluation
Acquisition costs including related tax impact
Valuation allowance for certain deferred tax assets
Legal items
Forceign transaction tax
Foreign transaction tax
Tax impact of foreign deductible goodwill Adjusted net income ${ }^{2}$ )
adiusted net income attributable to duluted COMMON SHARES RECONCHIATION

Adjusted net income
Less: Adjusted earnings allocated to participating securities Less: Adjusted earnings allocated toparticipating securities
Adjusted net income available to diliuted common shares

## 

## As reported

fier-tax Adjustments
Non-cash asset impaiment charge
Mortgage debt refinance charges
(Gain) loss on real estate and dealership transaction
 Catastrophic events
Severance costs
Acquisition costs including related tax impact
Yaluation allowance for cettain
Valuation allowance for certain deferred tax assets
Legal items
Foreign transaction tax
Foreign transaction tax
Tax impact of foreign deductible goodwill
Adjusted diluted income per share ${ }^{(2)}$
Weighted average dilutive common shares outstanding Participating Securities
Total weighted average shares outstanding








|  | $\mathbf{\$}$ | 0.32 | $\$$ | 0.52 | $\$$ | 0.79 | $\$$ | 0.45 | $\$$ | 0.64 | $\$$ | 1.03 | $\$$ | 0.91 | $\$$ | 0.90 | $\$$ | 0.97 | $\$$ | 1.20 | $\$$ | 1.32 | $\$$ | 0.70 | $\$$ | 0.88 | $\$$ | 1.43 | $\$$ | 1.19 | $\$$ | 0.81 | $\$$ | 1.19 | $\$$ | 0.62 | $\$$ | 1.03 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $\$$ | 0.77 | $\$$ | 1.47 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |



## GROUP 1 AUTOMOTIVE



## www.group1auto.com




[^0]:    *Same store, as reported $\quad{ }^{* *}$ Constant Exchange Rate for 1Q15

[^1]:    * CAGR calculation compares 1Q15 to 1Q10

[^2]:    *Average share price for the quarter

[^3]:    J. Brooks O'Hara - Vice President, Human Resources (February 2000)

    - $30+$ Years Industry Experience
    - Automotive Industry Experience: Gulf States Toyota

