

United States



United Kingdom



Brazil

GROUP 1 AUTOMOTIVE®

2017 First Quarter Financial Results & Overview

April 28, 2017

**GPI
LISTED
NYSE**

Forward Looking Statement



This presentation contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, which are statements related to future, not past, events and are based on our current expectations and assumptions regarding our business, the economy and other future conditions. While management believes that these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting us will be those that we anticipate. In this context, the forward-looking statements often include statements regarding our goals, plans, projections and guidance regarding our financial position, results of operations, market position, pending and potential future acquisitions and business strategy, and often contain words such as "expects," "anticipates," "intends," "plans," "believes," "seeks," "should," "foresee," "may" or "will" and similar expressions. Any such forward-looking statements are not assurances of future performance and involve risks and uncertainties that may cause actual results to differ materially from those set forth in the statements. These risks and uncertainties include, among other things, (a) general economic and business conditions, (b) the level of manufacturer incentives, (c) the future regulatory environment, (d) our ability to obtain an inventory of desirable new and used vehicles, (e) our relationship with our automobile manufacturers and the willingness of manufacturers to approve future acquisitions, (f) our cost of financing and the availability of credit for consumers, (g) our ability to complete acquisitions and dispositions and the risks associated therewith, (h) foreign exchange controls and currency fluctuations, and (i) our ability to retain key personnel. For additional information regarding known material factors that could cause our actual results to differ from our projected results, please see our filings with SEC, including our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and Current Reports on Form 8-K. We use non-generally accepted accounting principles ("non-GAAP") financial measures in this presentation. Our reconciliation of non-GAAP financial measures to comparable GAAP measures can be found in the Appendix to this presentation. These non-GAAP measures should not be considered an alternative to GAAP financial measures. Readers are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date hereof. We undertake no obligation to publicly update or revise any forward-looking statements after the date they are made, whether as a result of new information, future events or otherwise.



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Company Overview

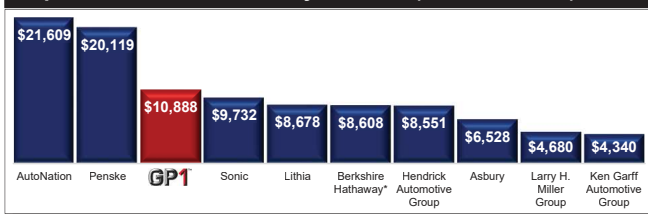
What Sets Group 1 Apart?



- International, Fortune 500 company with Market Cap of \$1.5 Billion (period ended March 31, 2017)
- Third largest dealership group in the U.S. retailing over 300,000 new and used vehicles annually
- Committed management team with more than 100 years of automotive retailing and OEM experience
- Unlike most other automotive retailers, Group 1 has no major controlling shareholder or owner
- Well positioned for growth
- From 2012 to 2016, the compounded annual growth rate (CAGR) was 9.9% for revenue, 12.3% for earnings per share (EPS) and 13.1% for adjusted earnings per share (adjusted EPS)

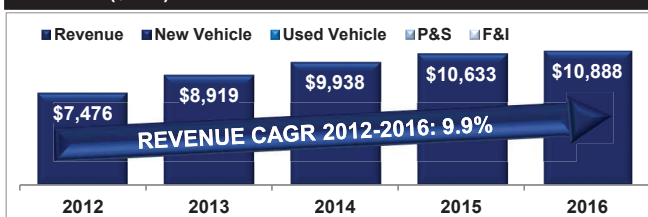


Top 10 U.S. auto retailers by revenue (\$mm, FY 2016)



Source: Automotive News, 2016 Top 150 Dealership Groups
*2014 revenues

Revenue (\$mm)



Adj. EPS Growth (\$)



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Geographic Footprint

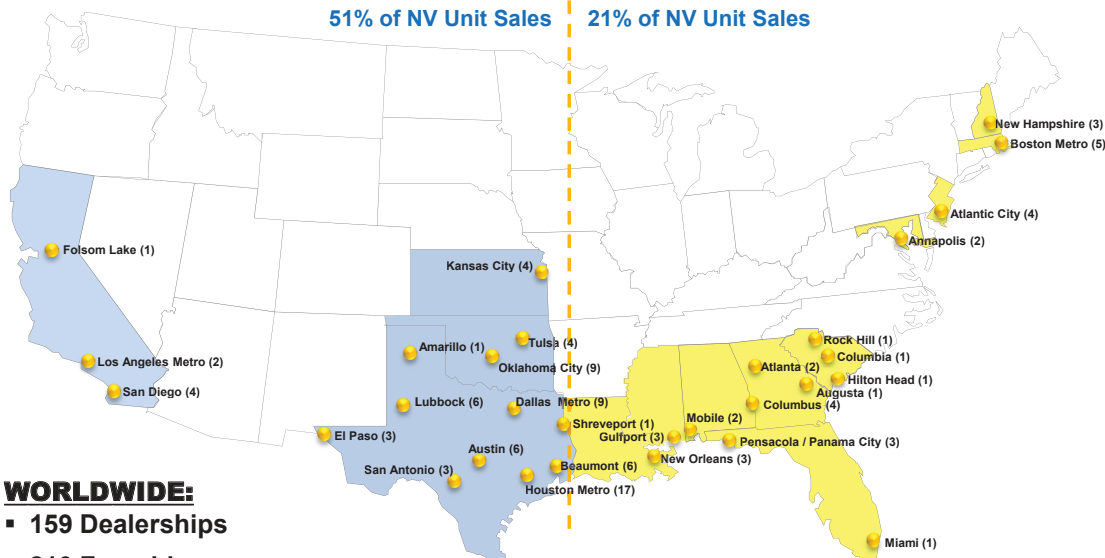


UNITED STATES – 14 States

112 Dealerships

WEST REGION
51% of NV Unit Sales

EAST REGION
21% of NV Unit Sales



WORLDWIDE:

- 159 Dealerships
- 210 Franchises
- 45 Collision Centers
- 30 Brands

Note: Locations as of April 28, 2017; Sales as of 1Q17.

U.K.
England:
▪ 31 Dealerships
▪ 24% of NV Unit Sales

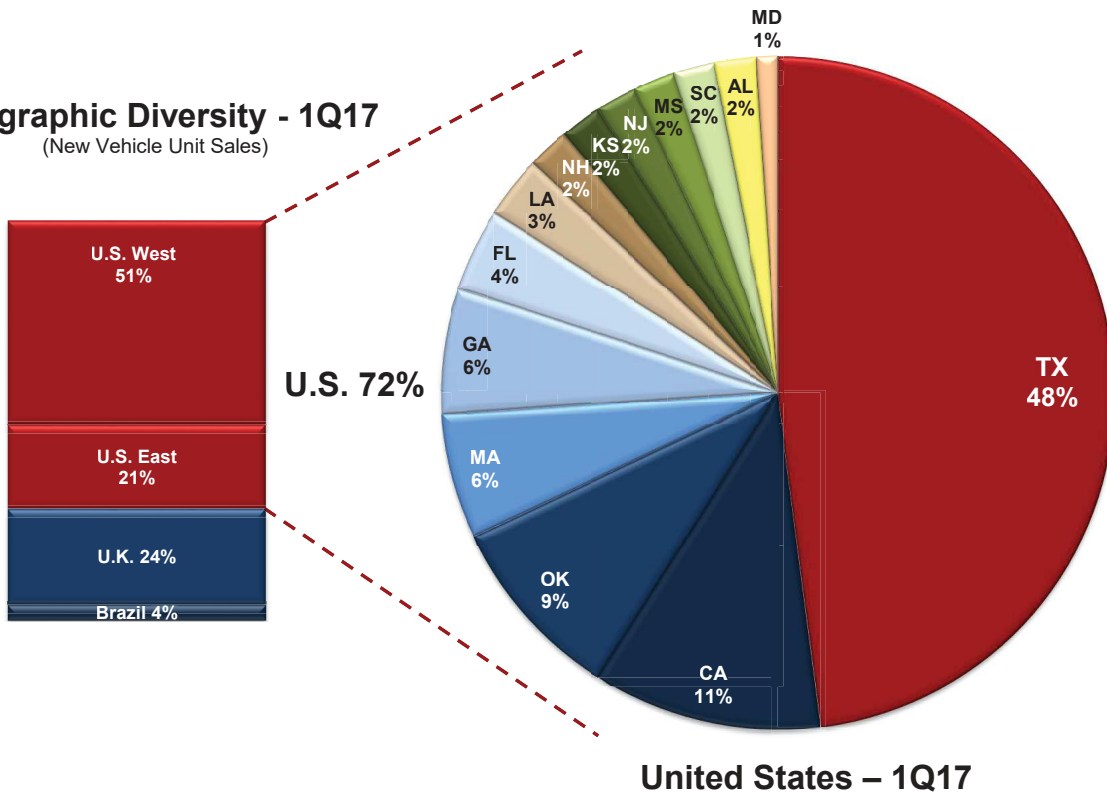


BRAZIL
Mato Grosso do Sul, Paraná, São Paulo, and Santa Catarina
▪ 16 Dealerships
▪ 4% of NV Unit Sales



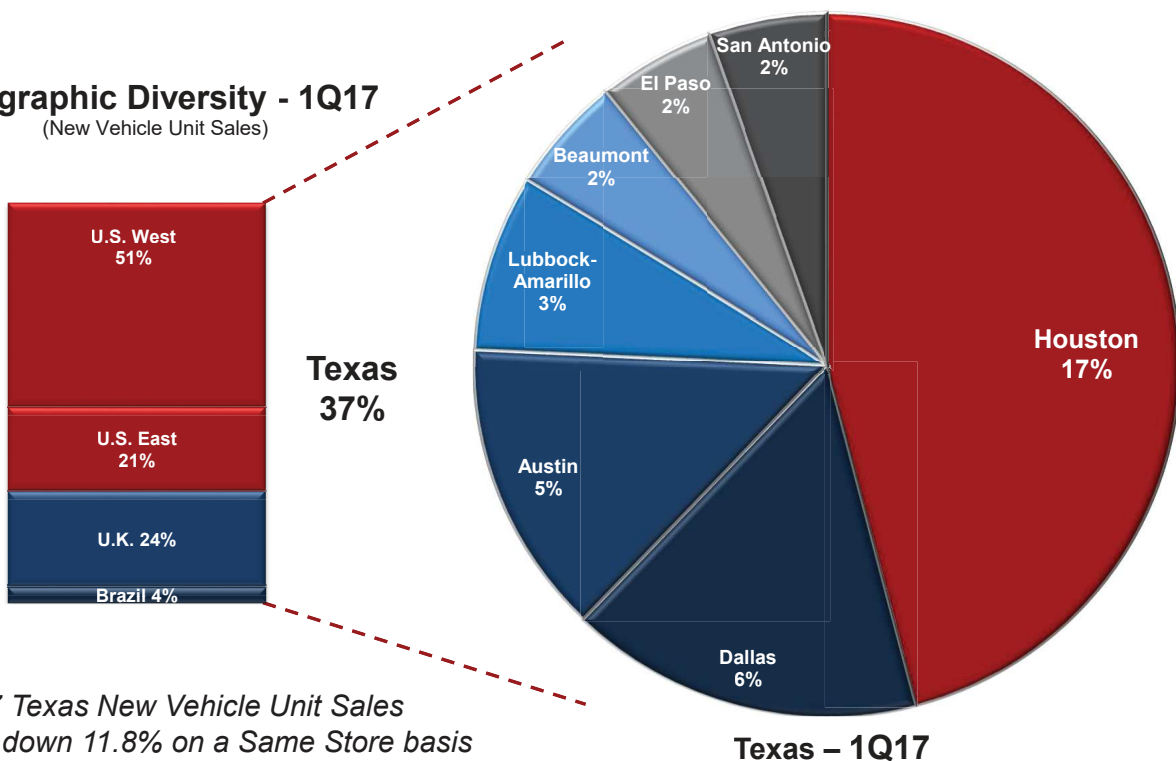
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Geographic Diversity - 1Q17 (New Vehicle Unit Sales)



Geographic Diversity – Texas

Geographic Diversity - 1Q17 (New Vehicle Unit Sales)

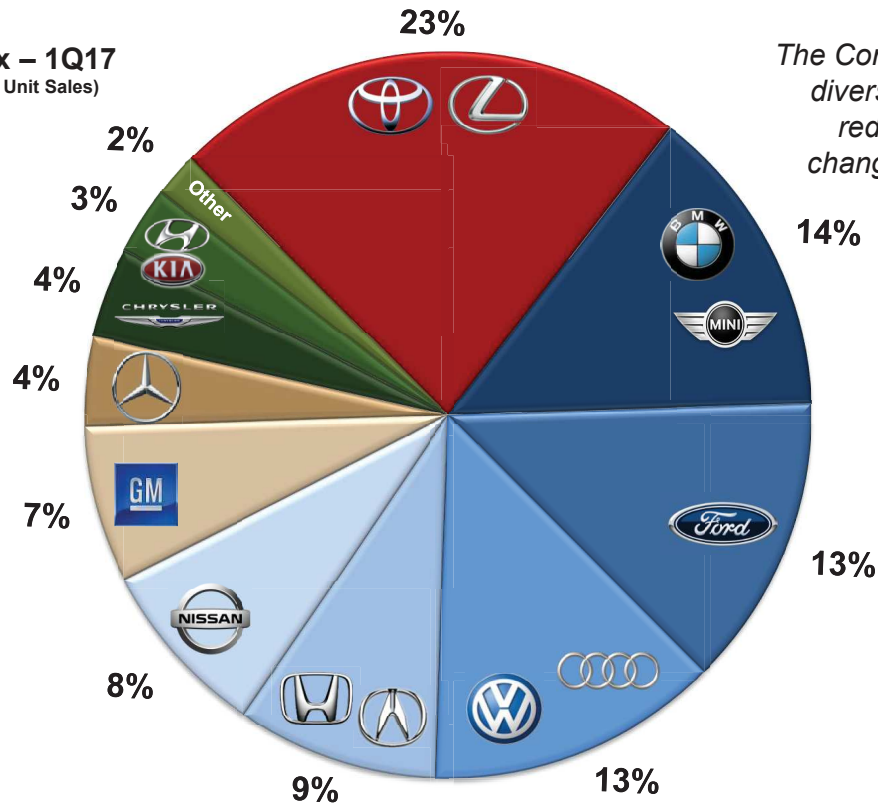


1Q17 Texas New Vehicle Unit Sales
were down 11.8% on a Same Store basis

Well-Balanced Brand Portfolio

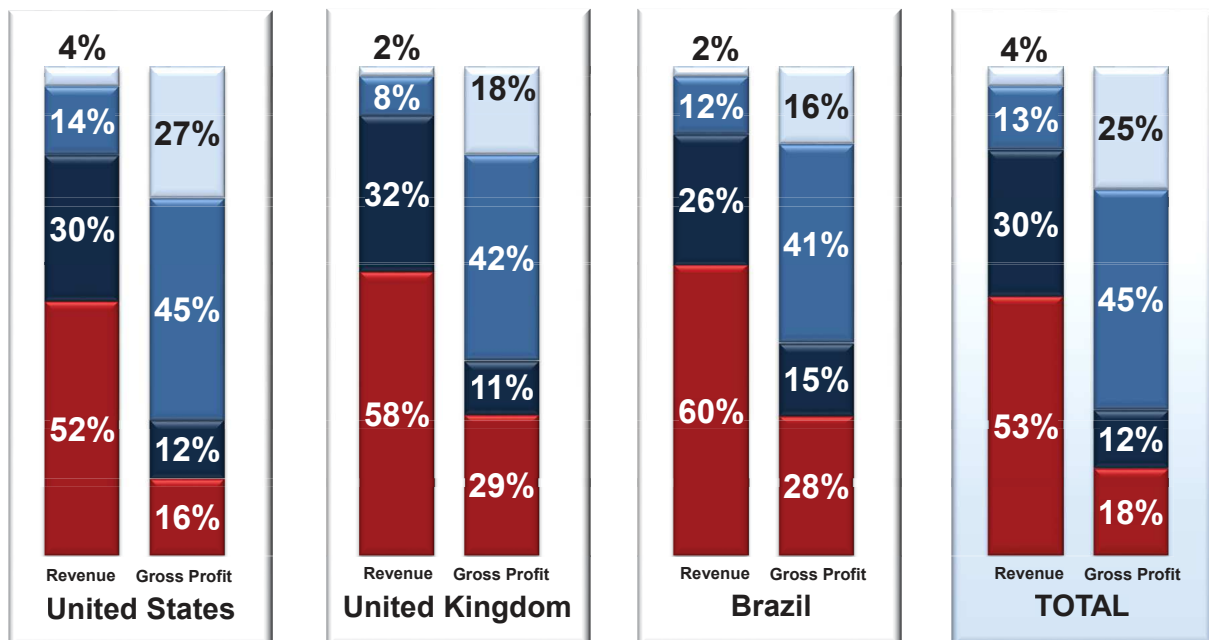


Brand Mix – 1Q17
(New Vehicle Unit Sales)



The Company's brand diversity allows it to reduce the risk of changing consumer preferences

Business Mix Comp – 1Q17



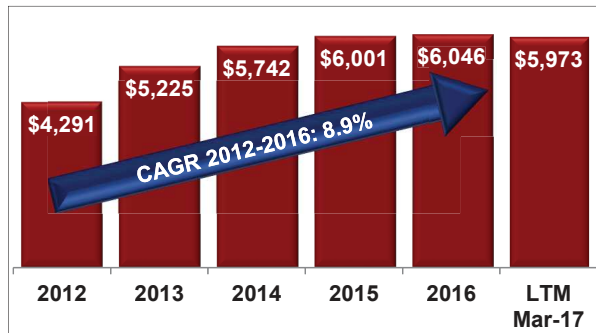
■ New Vehicles ■ Used Vehicles ■ Parts & Service ■ Finance & Insurance

Total Company Parts & Service Gross Profit Covers 90-95% of Total Company Fixed Costs and Parts & Service Selling Expenses

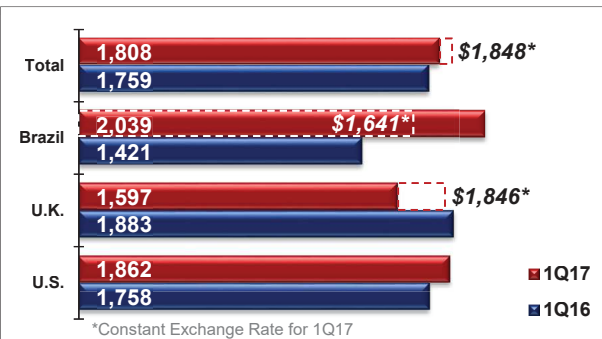
New Vehicles Overview



New vehicle revenue (\$mm)



New vehicle gross profit per retail unit



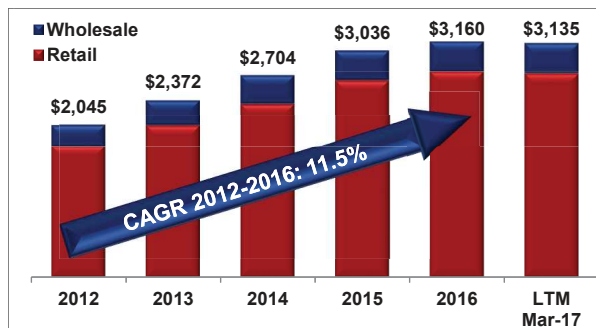
	For the year ended December 31,					LTM
	2012	2013	2014	2015	2016	3/31/2017
Revenue (\$ in millions)	\$4,291	\$5,225	\$5,742	\$6,001	\$6,046	\$5,973
Gross profit (\$ in millions)	\$247	\$290	\$311	\$305	\$316	\$314
New vehicles (units)	128,550	155,866	166,896	174,614	172,053	169,562
Average price per retail unit	\$33,381	\$33,522	\$34,402	\$34,369	\$35,141	\$35,229
Average gross profit per retail unit	\$1,925	\$1,860	\$1,865	\$1,749	\$1,839	\$1,851
Same store unit growth	16.4%	4.6%	1.8%	2.9%	-6.4%	-6.2% ¹

¹ Same store unit growth is for YTD 2017

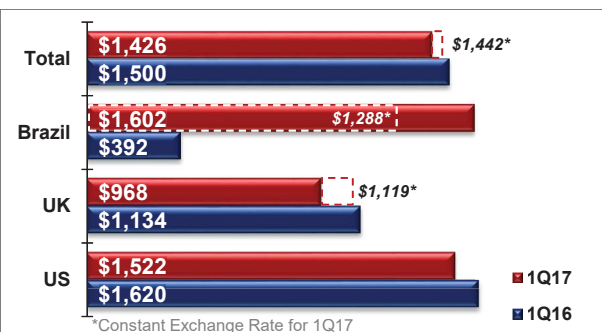
Used Vehicle Overview



Used vehicle revenue (\$mm)



Retail used vehicle gross profit per retail unit



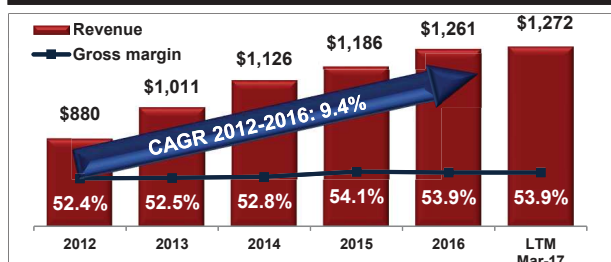
	For the year ended December 31,					LTM
	2012	2013	2014	2015	2016	3/31/2017
Retail used vehicles (units)	85,366	98,813	109,873	124,153	129,131	127,906
Average price per used retail vehicle	\$20,581	\$20,639	\$21,160	\$21,256	\$21,356	\$21,347
Average gross profit per used retail vehicle	\$1,710	\$1,628	\$1,579	\$1,446	\$1,413	\$1,394
Average gross profit per used wholesale vehicle	\$56	(\$4)	\$42	(\$34)	(\$77)	(\$101)
Used vehicle gross profit (\$mm)	\$149	\$161	\$174	\$178	\$178	\$172
Retail same store unit growth	12.9%	4.7%	3.9%	9.5%	1.8%	-3.7% ¹

¹ Same store unit growth is for YTD 2017

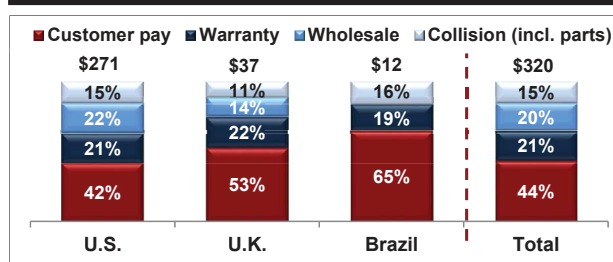
Parts & Service Overview



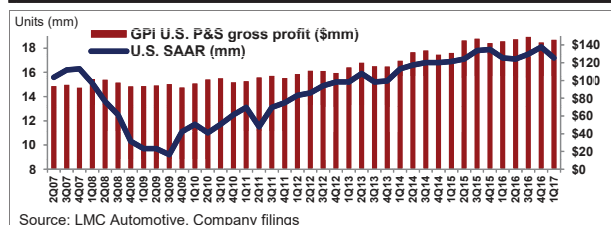
P&S revenue and gross margin (\$mm)



1Q17 P&S revenue (\$mm)



Group 1 U.S. parts and service gross profit vs. U.S. SAAR



Same store revenue growth*

	4Q15	1Q16	2Q16	3Q16	4Q16	1Q17
Customer Pay	3.1%	5.6%	5.2%	3.3%	6.0%	4.8%
Warranty	7.0%	8.8%	4.3%	5.6%	6.9%	8.6%
Wholesale	4.9%	7.0%	4.8%	2.4%	0.7%	0.6%
Collision (incl. parts)	8.8%	11.3%	1.9%	4.6%	6.3%	4.2%
% Growth	5.1%	7.3%	4.5%	3.8%	5.1%	4.6%

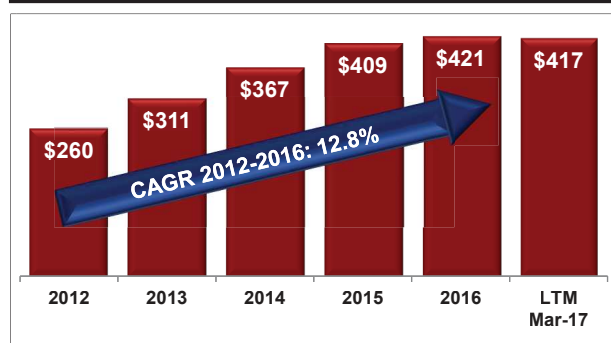
*In constant currency, as reported

- Parts & service segment provides a stable base of free cash flow through economic cycles
- Using Customer Management Software (CMS) and technology to improve efficiencies and closing rates
- Enhancing customer touch points to improve retention / attacking points of defection
- Leveraging scale
- Improving collision business
- Strategic emphasis on customer service is driving growth above sector average in this important segment
- Focused on adding human capacity—since 1Q16, the Company's same store, net service advisor headcount has grown +7.1% in the U.S.

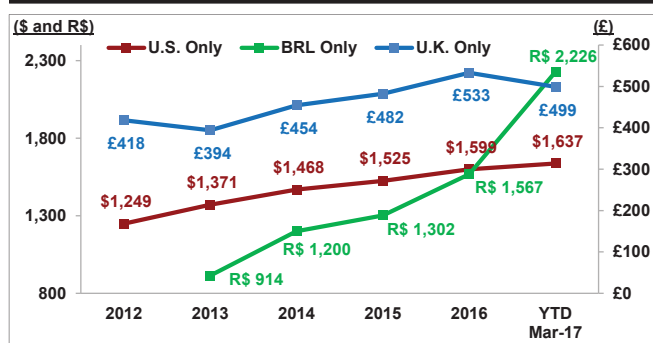
Finance & Insurance Overview



F&I revenue (\$mm)



F&I gross profit per retail unit (\$)



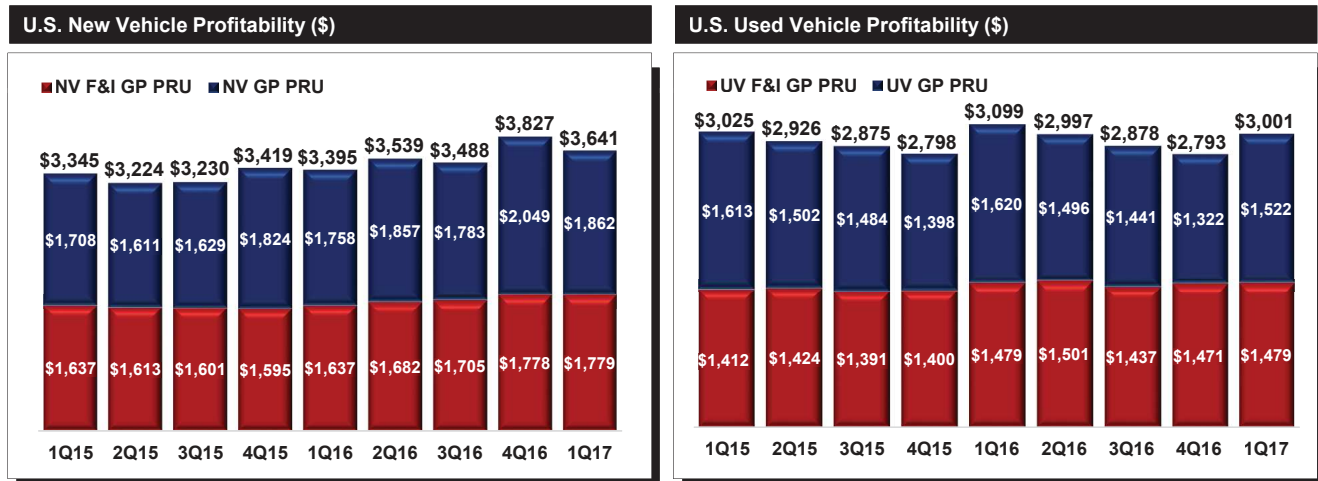
F&I profitability growth accomplished via focus on people and processes:

- Consolidation of lender base
- Consumer financing at pre-recession levels and full credit spectrum available
- Integration of compliance, training and benchmarking to offer a consistent and transparent experience for internal and external customers
- Proactively addressed CFPB concerns with rollout of NADA's Fair Credit Compliance Policy & Program in 2Q14, which enhanced automotive lending practices

F&I gross profit per retail unit (\$)

	2013	2014	2015	2016	2017 YTD			
					Consol.	US	UK	Brazil
Finance	69%	67%	67%	67%	64%	71%	43%	33%
VSC	34%	34%	32%	32%	32%	42%	4%	0%
Gap Ins.	22%	24%	27%	28%	29%	30%	30%	0%
Maintenance	8%	9%	10%	11%	11%	15%	0%	0%
Sealant	15%	18%	21%	22%	23%	23%	28%	0%
Gross Profit PRU	\$1,223	\$1,324	\$1,368	\$1,397	\$1,386	\$1,637	\$617	\$710

U.S. Total Vehicle Profitability



Five quarters of year-over-year new vehicle margin expansion!



Financial Overview

Consolidated Financial Results



Financial Results - Consolidated (\$ in millions, except per share amounts)

	1Q17	1Q16	Change	C.C. ²
Revenues	\$2,518.8	\$2,608.4	(3.4)%	(1.5)%
Gross Profit	\$ 383.5	\$ 389.1	(1.4)%	(0.1)%
SG&A as a % of Gross Profit	75.6%	75.5%	10	
Adj. SG&A as a % of Gross Profit ⁽¹⁾	76.0%	74.8%	120	
Operating Margin	3.2%	3.1%	10	
Adjusted Operating Margin ⁽¹⁾	3.1%	3.3%	(20)	
EBITDA	\$ 81.8	\$ 83.5	(2.0)%	
Adjusted EBITDA ⁽¹⁾	\$ 80.0	\$ 87.1	(8.2)%	
Total Interest Expense	\$ 28.9	\$ 27.9	\$ 1.0	
Net Income	\$ 33.9	\$ 34.3	(1.0)%	
Adjusted Net Income ⁽¹⁾	\$ 32.8	\$ 37.1	(11.5)%	
Diluted EPCS	\$ 1.58	\$ 1.47	7.5%	
Adjusted Diluted EPCS ⁽¹⁾	\$ 1.53	\$ 1.59	(3.8)%	

(1) See appendix for GAAP reconciliation
(2) Constant currency basis

Financial Results by Segment



Financial Results - U.S. (\$ in millions)

	1Q17	1Q16	Change
Revenues	\$1,967.7	\$2,081.6	(5.5)%
Gross Profit	\$ 320.6	\$ 332.7	(3.6)%
SG&A as a % of Gross Profit	73.7%	73.9%	(20)
Adj. SG&A as a % of Gross Profit ⁽¹⁾	74.3%	73.4%	90
Operating Margin	3.7%	3.6%	10
Adjusted Operating Margin ⁽¹⁾	3.6%	3.7%	(10)
Total Interest Expense	\$ 27.2	\$ 25.6	\$ 1.6
Pretax Margin	2.3%	2.4%	(10)
Adjusted Pretax Margin ⁽¹⁾	2.2%	2.5%	(30)

(1) See appendix for GAAP reconciliation

Financial Results by Segment



Financial Results - U.K. (\$ in millions)

	1Q17	1Q16	Change	C.C. ²
Revenues	\$ 450.3	\$ 431.9	4.3%	20.5%
Gross Profit	\$ 50.3	\$ 46.7	7.6%	24.3%
SG&A as a % of Gross Profit	82.8%	80.1%	270	
Adj. SG&A as a % of Gross Profit ⁽¹⁾	82.8%	78.9%	390	
Operating Margin	1.6%	1.8%	(20)	
Adjusted Operating Margin ⁽¹⁾	1.6%	1.9%	(30)	
Total Interest Expense	\$ 1.6	\$ 2.2	\$ (0.6)	
Pretax Margin	1.2%	1.3%	(10)	
Adjusted Pretax Margin ⁽¹⁾	1.2%	1.4%	(20)	

Financial Results - Brazil (\$ in millions)

	1Q17	1Q16	Change	C.C. ²
Revenues	\$ 100.8	\$ 94.8	6.3%	(14.2)%
Gross Profit	\$ 12.6	\$ 9.6	31.0%	5.5%
SG&A as a % of Gross Profit	94.1%	107.7%	(1,360)	
Adj. SG&A as a % of Gross Profit ⁽¹⁾	94.1%	103.9%	(980)	
Operating Margin	0.4%	(1.5)%	190	
Adjusted Operating Margin ⁽¹⁾	0.4%	(0.7)%	110	
Total Interest Expense	\$ 0.2	\$ 0.2	\$ -	
Pretax Margin	0.2%	(1.7)%	190	
Adjusted Pretax Margin ⁽¹⁾	0.2%	(0.9)%	110	

(1) See appendix for GAAP reconciliation

(2) Constant currency basis

Same Store Financial Results



Same Store Financial Results - Consolidated \$ in thousands

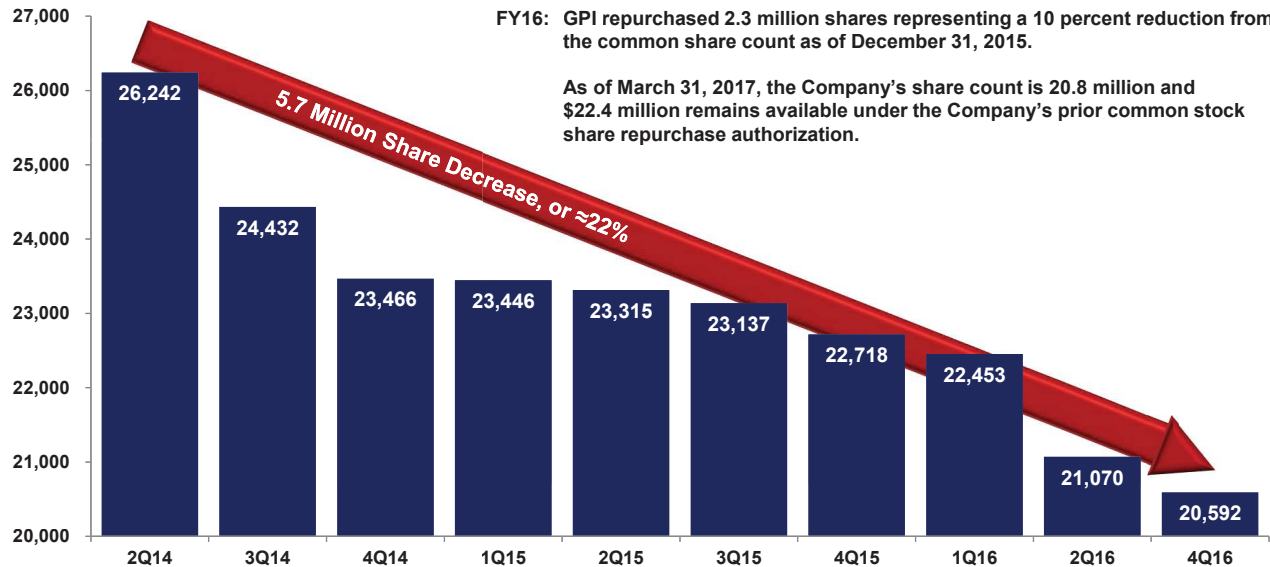
	Three Months Ended			
	3/31/2017	3/31/2016	Change	C.C. ¹
Revenues:				
New vehicle retail	\$ 1,294,465	\$ 1,370,802	(5.6)%	(3.8)%
Used vehicle retail	636,402	666,928	(4.6)%	(3.0)%
Used vehicle wholesale	97,951	96,003	2.0%	5.4%
Total used	\$ 734,353	\$ 762,931	(3.7)%	(1.9)%
Parts and service	309,623	298,374	3.8%	4.6%
Finance and insurance	94,698	97,894	(3.3)%	(2.4)%
Total	\$ 2,433,139	\$ 2,530,001	(3.8)%	(2.2)%
Gross Profit	\$ 373,225	\$ 379,058	(1.5)%	(0.4)%

¹ Constant currency basis

Diluted Common Share Count



GPI Weighted Average
Common Shares
(in thousands)



FY14: In 2Q14, GPI repurchased 80% of its 3% Convertible Notes, reducing share count by approximately 1.9 million. In 3Q14, GPI repurchased the remaining 3% Convertible Notes and extinguished all of the 2.25% Convertible Notes, reducing share count by approximately 800 thousand.

FY15: GPI repurchased approximately 1.2 million shares.

FY16: GPI repurchased 2.3 million shares representing a 10 percent reduction from the common share count as of December 31, 2015.

As of March 31, 2017, the Company's share count is 20.8 million and \$22.4 million remains available under the Company's prior common stock share repurchase authorization.



Balance Sheet

Summary Balance Sheet



Summary Balance Sheet

\$ in thousands

	As of 3/31/2017	As of 12/31/2016
Cash and cash equivalents ⁽¹⁾	\$ 33,770	\$ 20,992
Contracts In Transit and vehicle receivables, net	\$ 213,772	\$ 269,508
Inventories, net	\$ 1,729,525	\$ 1,651,815
Total current assets	\$ 2,153,077	\$ 2,150,587
Total assets	\$ 4,489,363	\$ 4,461,903
Floorplan notes payable	\$ 1,562,771	\$ 1,529,315
Offset account related to credit facility ⁽¹⁾	\$ (123,899)	\$ (85,126)
Other current liabilities	\$ 582,403	\$ 608,928
Total current liabilities	\$ 2,021,275	\$ 2,053,117
Long-Term Debt, net of current maturities	\$ 1,224,718	\$ 1,212,809
Total stockholder's equity	\$ 968,960	\$ 930,200

(1) Available cash of \$157.7 million is total of cash and cash equivalents plus the U.S. offset account related to floorplan credit facilities. The U.S. offset account is amount of excess cash that is used to paydown floorplan credit facilities but can be immediately redrawn against inventory.

Debt Maturity



Debt Maturity Slide

(in millions)	Maturity Date	As of March 31, 2017		Funding Capacity
		Actual	Available Liquidity	
Cash and cash equivalents		\$ 33.8	\$ 33.8	
Short-Term Debt				
Inventory Financing ⁽¹⁾	2021	\$ 1,229.0	\$ 123.9	\$ 1,740.0
Other Vehicles Financing ⁽²⁾		209.9		
Current Maturities - Long-Term Debt		46.3		
		\$ 1,485.2	\$ 123.9	\$ 1,740.0
Available Cash			\$ 157.7 ⁽⁴⁾	
Long-Term Debt				
Acquisition Line of Credit ^(1,3)	2021	-	330.7	360.0
5.00% Senior Unsecured Notes (Face: \$550.0 Million)	2022	540.9		
5.25% Senior Unsecured Notes (Face: \$300.0 Million)	2023	295.7		
Real Estate	2018 - 2034	379.6		
Other	2018	8.5		
Total Long-Term Debt		\$ 1,224.7		
Total Debt		\$ 2,709.9		
			\$ 488.4	\$ 2,100.0

- 1) The capacity under the floorplan and acquisition tranches of our credit facility can be redesignated within the overall \$1.8 billion commitment. Further, the borrowings under the acquisition tranche may be limited from time to time based upon certain debt covenants.
- 2) Borrowings with manufacturer affiliates for rental vehicle financing and foreign inventories not associated with any of the Company's domestic credit facilities.
- 3) The available liquidity balance at March 31, 2017 considers the \$29.3 million of letters of credit outstanding.
- 4) Available cash of \$157.7 million is total of cash and cash equivalents plus the U.S. offset account related to floorplan credit facilities. The U.S. offset account is amount of excess cash that is used to paydown floorplan credit facilities but can be immediately redrawn against inventory.



Growth Outlook

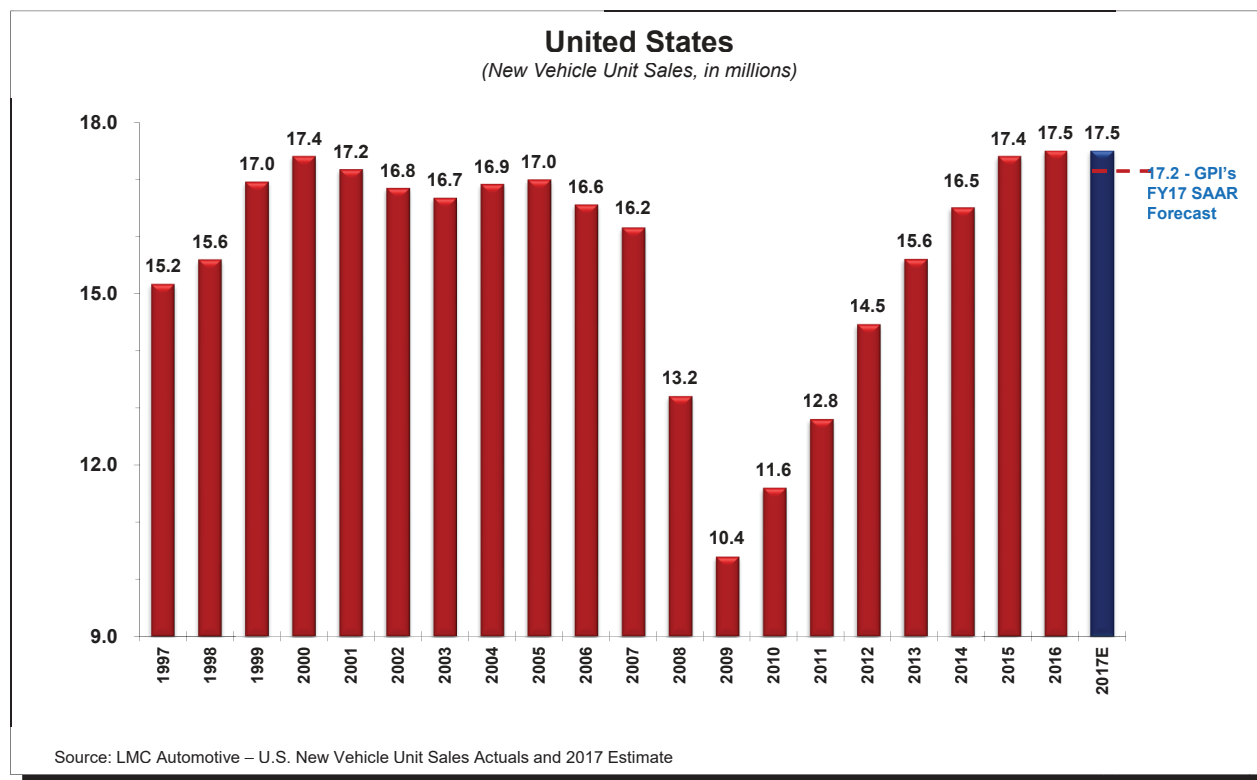
GROUP 1 AUTOMOTIVE®

Factors Supporting U.S. Auto Sales



- Improving consumer confidence
- Age of car park exceeds 11 years – above trend
- Financing is at pre-recession levels
 - Aggressive loan to value; and
 - approval rates for prime and near prime customers rising
- Connectivity, safety, and technology provide alternative why-buy's for consumers
- Number of licensed drivers is on the rise
- Lower oil prices are helping consumer discretionary income
- Potential infrastructure spending

Pent-up demand driving purchase decisions



Cash Prioritization

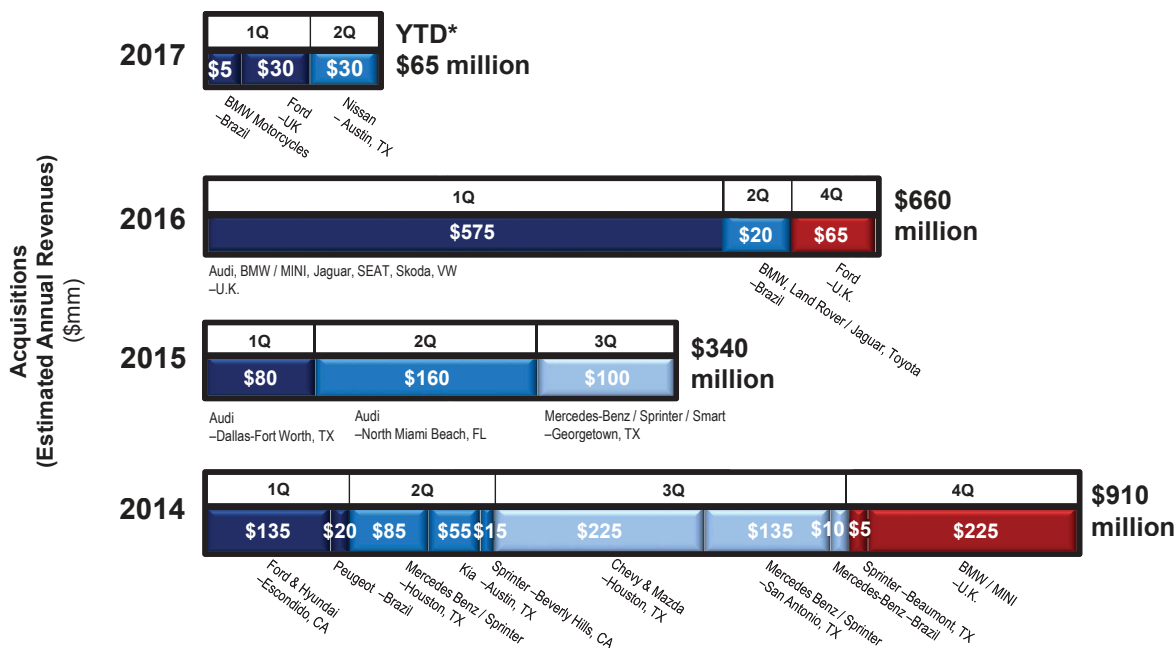
- **Acquisitions that clear return hurdles**
 - 10%-15% after-tax discounted cash flows
- **Return cash to stockholders**
 - **Quarterly Cash Dividend**
 - \$0.24 per share
 - **2016 Share Repurchases:**
 - 2,282,579 shares at average price of \$55.90
 - Roughly 10% of outstanding shares
 - **Repurchase Authorization:**
 - \$22.4 million remains under Board authorization



Acquisition Strategy



- Group 1 is well positioned to take advantage of acquisition opportunities and grow scale in existing markets (U.S., U.K., and Brazil)
- The Company targets acquisitions that clear return hurdles (10% - 15% after tax discounted cash flow)



*As of April 28, 2017

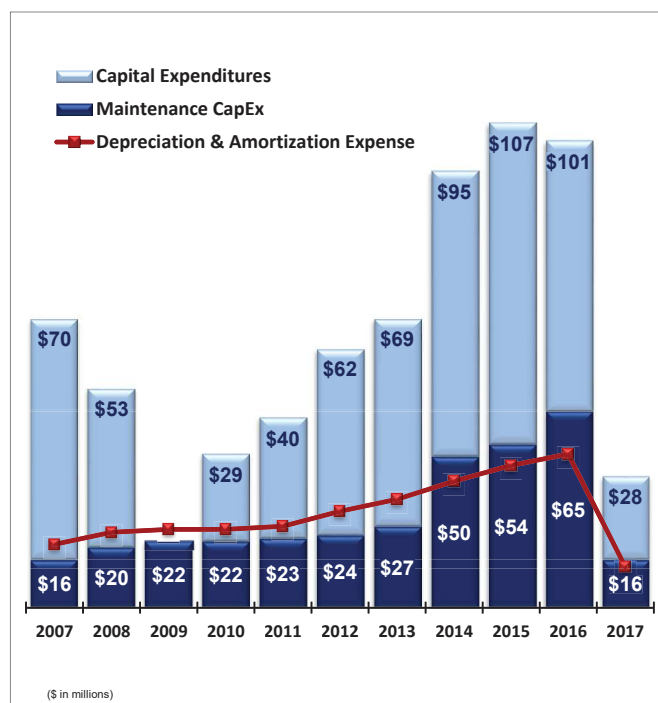
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Capital Expenditures



- 2015 CapEx of \$107 million
- 2016 CapEx of \$101 million
- 2017 CapEx projected to be less than \$130 million
 - Working with our manufacturer partners to limit spending



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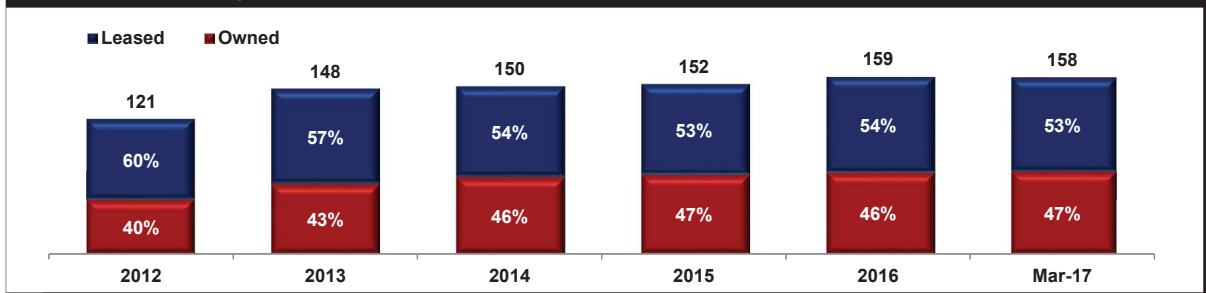
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- **GPI is shifting toward owning its real estate:**
 - Control of dealership real estate is a strong strategic asset
 - Ownership means better flexibility and lower cost
 - The Company looks for opportunistic real estate acquisitions in strategic locations
- As of March 31, 2017, the Company owns approximately \$900 million of real estate (47% of dealership locations) financed through approximately \$370 million of mortgage debt

Dealership property breakdown by region
(as of March 31, 2017)

Geographic Location	Dealerships	
	Owned	Leased
United States	57	54
United Kingdom	15	16
Brazil	2	14
Total	74	84

Leased vs. Owned Properties



Conclusion

- Well-balanced portfolio (geography, business mix and brands)
- Profitability of different business units through the cycle
 - Model proved itself during recession
- Streamlined business -- generating cash
- Strong balance sheet
- Opportunistic capital allocation
- Operational growth and leverage
 - Opportunity to drive growth in used vehicle and Parts & Service with process improvements in all markets
 - Finance & Insurance initiatives should drive further growth in the U.K. and Brazil
 - Continued leverage opportunities as gross profit increases
- Experienced, successful and driven management team



CORE VALUES

Integrity	We conduct ourselves with the highest level of ethics both personally and professionally when we sell to and perform service for our customers without compromising our honesty
Transparency	We promote open and honest communication between each other and our customers
Professionalism	We set our standards high so that we can exceed expectations and strive for perfection in everything we do
Teamwork	We put the interest of the group first, before our individual interests, as we know that success only comes when we work together



APPENDIX

GROUP 1 AUTOMOTIVE®

Operating Management Team - Corporate



Earl J. Hesterberg – President and Chief Executive Officer and Director

(April 2005)

- 35+ Years Industry Experience
- Manufacturer and Automotive Retailing Experience: Ford Motor Company; Ford of Europe; Gulf States Toyota; Nissan Motor Corporation in U.S.A.; Nissan Europe



John C. Rickel – Senior Vice President and Chief Financial Officer

(December 2005)

- 30+ Years Industry Experience
- Manufacturer and Automotive Retailing Experience: Ford Motor Company; Ford Europe



Frank Grese Jr. – Senior Vice President, Human Resources, Training and Operations Support

(December 2004)

- 40+ Years Industry Experience
- Manufacturer and Automotive Retailing Experience: Ford Motor Company; Nissan Motor Corporation in U.S.A.; AutoNation; Van Tuyl



Darryl M. Burman – Vice President and General Counsel

(December 2006)

- 20+ Years Industry Experience
- Automotive-related Experience: Mergers and Acquisitions; Corporate Finance; Employment and Securities Law – Epstein Becker Green Wickliff & Hall, P.C.; Fant & Burman, L.L.P.



Peter C. DeLongchamps – Vice President, Financial Services and Manufacturer Relations

(July 2004)

- 30+ Years Industry Experience
- Manufacturer and Automotive Retailing Experience: General Motors Corporation; BMW of North America; Advantage BMW in Houston



Michael Jones – Vice President, Fixed Operations

(April 2007)

- 40+ Years Industry Experience
- Automotive-related Experience: Fixed Operations - Asbury Automotive; David McDavid Automotive Group; Ryan Automotive Group

	Actual	Variable %
Vehicle Financing	\$1,438.9	92.8%
Real Estate & Other Debt ⁽³⁾	\$434.5	41.1%
Senior Notes ⁽¹⁾	\$850.0	0.00%
<hr/>		
SWAPS ⁽²⁾⁽³⁾	\$750.0	

⁽¹⁾ Face Value
⁽²⁾ SWAPS range from \$100-\$850 million through 2030, see slide 37 for more details
⁽³⁾ Variable percentage adjusted for \$69M of real estate interest rate SWAPS. SWAPS exclude real estate interest rate SWAPS.

- **Primary exposure is short-term interest rate changes; key exposure is one-month LIBOR**
- **Group 1 has mitigated the majority of its risk exposure for rising interest rates through a combination of the swaps, fixed rate debt, and manufacturer floorplan assistance**
- **Manufacturer floorplan assistance offsets a portion of interest rate impact**
 - As interest rates go up, typically manufacturers offer additional interest assistance to offset the variance
 - 89% of variable inventory financing is eligible for floorplan assistance as used vehicle; rental and some foreign financing are not eligible for floorplan assistance
 - Interest assistance is recognized in new vehicle gross profit, not in interest expense

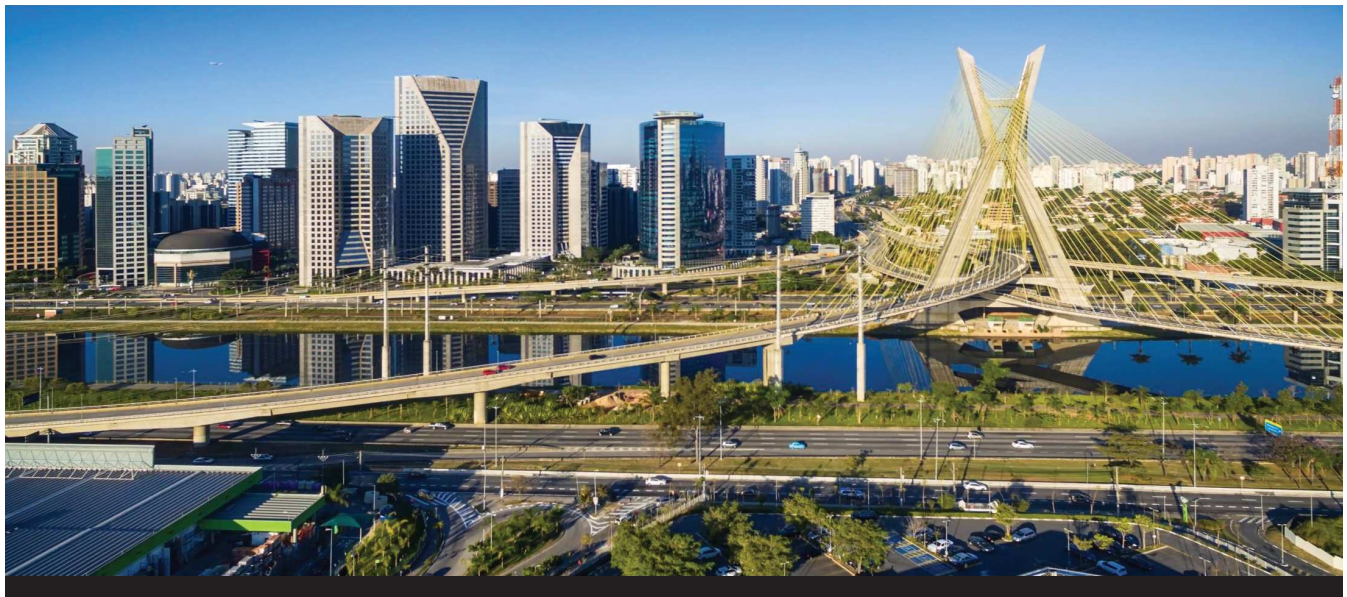
SWAPS: Interest Expense Impact

INTEREST RATE SWAP LAYERS

\$'s in millions

	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022-2025</u>	<u>2026-2030</u>
Average Swap Balance	\$550	\$550	\$750	\$750	\$850	\$500	\$375	\$125	\$100
Interest Expense	\$13.2	\$12.7	-	-	-	-	-	-	-
Average Interest Rate	2.57%	2.76%	2.62%	2.68%	2.33%	2.26%	1.78%	1.81%	1.85%

Note: Amortizing SWAPS associated with specific mortgages are excluded.



Brazil

GROUP 1 AUTOMOTIVE®

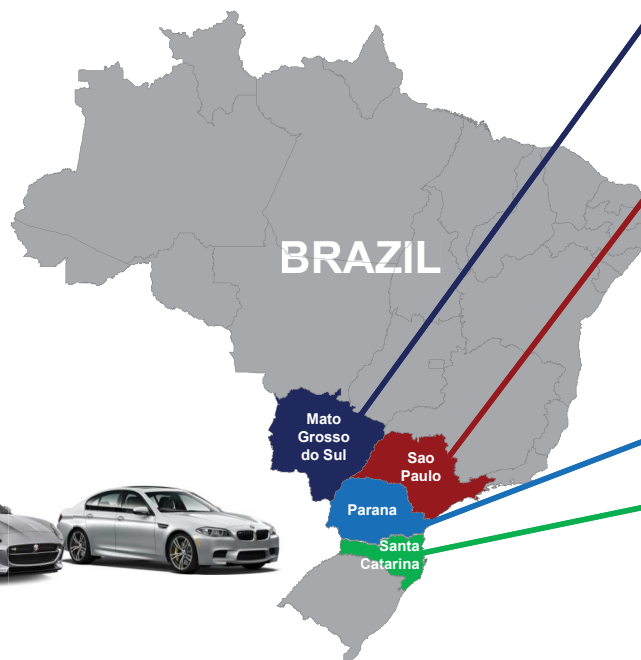
Brazil Locations



Group 1 is aligned with growing brands in Brazil.

▪ **16 Dealerships (21 Franchises):**

- BMW (5)
- Honda (4)
- Jaguar (3)
- Land Rover (3)
- Toyota (3)
- MINI (2)
- Mercedes-Benz (1)



Mato Grosso do Sul Location

- Campo Grande



São Paulo Locations

- Santo Andre
- São Bernardo do Campo
- São Caetano do Sul
- São Jose dos Campos
- São Paulo
- Taubaté



Paraná Locations

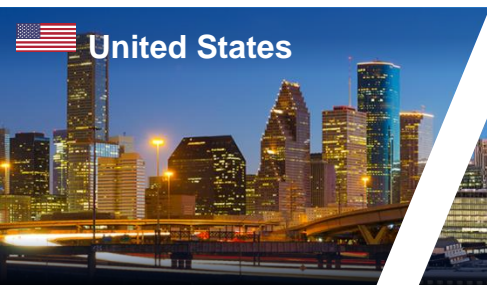
- Cascavel
- Curitiba
- Londrina
- Maringá



Santa Catarina Location

- Joinville





United States



United Kingdom



Brazil

GROUP 1 AUTOMOTIVE®

Reconciliations

The following section contains reconciliations of data denoted within this presentation.

Group 1 Automotive, Inc.
Reconciliation of Certain Non-GAAP Financial Measures - Consolidated
(Unaudited, in millions)

EBITDA RECONCILIATION:

	Three Months Ended March 31,	
	2017	2016
Net income	\$ 33.9	\$ 34.3
Other interest expense, net ⁽¹⁾	17.0	16.9
Depreciation and amortization expense	13.6	12.5
Non-cash asset impairment charges	-	0.9
Acquisition costs	-	0.6
Catastrophic events	-	2.7
Net gain on real estate and dealership transactions	-	(0.6)
Legal settlements	(1.8)	-
Income tax expense	17.3	19.8
Adjusted EBITDA ⁽²⁾	\$ 80.0	\$ 87.1

(1) Excludes Floorplan interest expense

(2) Adjusted EBITDA is defined as income (loss) plus loss on redemption of long-term debt, other interest expense, net, depreciation and amortization expense, non-cash asset impairment charges, acquisition costs, catastrophic events, net gain on real estate and dealership transactions, severance, deal costs, legal settlements, foreign transaction tax, and income tax expense (less income tax benefit). While Adjusted EBITDA should not be construed as a substitute for net income or as a better measure of liquidity than net cash provided by operating activities, which are determined in accordance with accounting principles generally accepted in the United States of America ("GAAP"), it is included in our discussion of earnings to provide additional information regarding the amount of cash our business is generating with respect to our ability to meet future debt services, capital expenditures and working capital requirements. Adjusted EBITDA should not be used as an indicator of our operating performance. Consistent with industry practices, our management utilizes Adjusted EBITDA when valuing dealership operations. This measure may not be comparable to similarly titled measures reported by other companies. The table above shows the calculation of Adjusted EBITDA and reconciles Adjusted EBITDA to the GAAP measurement income (loss) for the periods presented in the table.

May not foot due to rounding

Group 1 Automotive, Inc.
Reconciliation of Certain Non-GAAP Financial Measures
(Unaudited, in thousands)

NET INCOME (LOSS) RECONCILIATION:

	Three Months Ended:																	
	03.31.10	06.30.10	09.30.10	12.31.10	03.31.11	06.30.11	09.30.11	12.31.11	03.31.12	06.30.12	09.30.12	12.31.12	03.31.10	06.30.10	09.30.10	12.31.10	03.31.11	06.30.11
As reported	\$ 7,981	\$ 12,769	\$ 18,985	\$ 10,569	\$ 15,362	\$ 24,683	\$ 21,494	\$ 20,855	\$ 23,117	\$ 28,625	\$ 31,335	\$ 17,132	\$ 7,981	\$ 12,769	\$ 18,985	\$ 10,569	\$ 15,362	\$ 24,683
After-tax Adjustments ⁽¹⁾ :																		
Non-cash asset impairment charges	-	950	1,033	4,947	140	85	2,309	461	-	115	-	4,277	-	-	-	-	-	-
(Gain) loss on real estate and dealership transactions	-	3,698	(761)	-	-	-	-	-	-	(659)	-	(276)	-	-	-	-	-	-
(Gain) loss on repurchase of long-term debt	2,458	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Income tax benefit related to tax elections for prior periods	-	-	-	(810)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Catastrophic events	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Severance costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisition costs including related tax impact	-	405	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Valuation allowance for certain deferred tax assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Legal settlements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Foreign transaction tax	-	-	-	-	-	-	-	641	-	-	-	-	-	-	-	-	-	-
Foreign deferred income tax benefit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Adjusted net income ⁽²⁾	\$ 10,439	\$ 17,822	\$ 19,257	\$ 14,706	\$ 15,502	\$ 24,768	\$ 23,803	\$ 21,957	\$ 23,117	\$ 29,739	\$ 31,335	\$ 24,011	\$ 10,439	\$ 17,822	\$ 19,257	\$ 14,706	\$ 15,502	\$ 24,768

ADJUSTED NET INCOME ATTRIBUTABLE TO DILUTED COMMON SHARES RECONCILIATION:

Adjusted net income	\$ 10,439	\$ 17,822	\$ 19,257	\$ 14,706	\$ 15,502	\$ 24,768	\$ 23,803	\$ 21,957	\$ 23,117	\$ 29,739	\$ 31,335	\$ 24,011
Less: Adjusted earnings allocated to participating securities	597	1,000	1,203	785	918	1,424	1,392	1,182	1,165	1,637	1,641	1,066
Adjusted net income available to diluted common shares	\$ 9,842	\$ 16,822	\$ 18,054	\$ 13,921	\$ 14,584	\$ 23,344	\$ 22,411	\$ 20,775	\$ 21,952	\$ 28,102	\$ 29,694	\$ 22,945

DILUTED EARNINGS (LOSS) PER SHARE RECONCILIATION:

	Three Months Ended:																	
	03.31.10	06.30.10	09.30.10	12.31.10	03.31.11	06.30.11	09.30.11	12.31.11	03.31.12	06.30.12	09.30.12	12.31.12	03.31.10	06.30.10	09.30.10	12.31.10	03.31.11	06.30.11
As reported	\$ 0.32	\$ 0.52	\$ 0.79	\$ 0.45	\$ 0.64	\$ 1.03	\$ 0.91	\$ 0.90	\$ 0.97	\$ 1.20	\$ 1.32	\$ 0.70	\$ 0.32	\$ 0.52	\$ 0.79	\$ 0.45	\$ 0.64	\$ 1.03
After-tax Adjustments:																		
Non-cash asset impairment charges	-	0.04	0.04	0.21	-	-	0.10	0.02	-	0.01	-	0.18	-	-	-	-	-	-
(Gain) loss on real estate and dealership transactions	-	0.15	(0.03)	-	-	-	-	-	-	(0.03)	-	(0.01)	-	-	-	-	-	-
(Gain) loss on repurchase of long-term debt	0.11	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Income tax benefit related to tax elections for prior periods	-	-	-	(0.04)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Catastrophic events	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Severance costs	-	0.02	-	-	-	-	-	-	-	0.07	-	0.05	-	-	-	-	-	-
Acquisition costs including related tax impact	-	-	-	-	-	-	-	-	-	-	-	0.02	-	-	-	-	-	-
Valuation allowance for certain deferred tax assets	-	-	-	-	-	-	-	-	-	-	-	0.05	-	-	-	-	-	-
Legal settlements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Foreign transaction tax	-	-	-	-	-	-	-	0.02	-	-	-	-	-	-	-	-	-	-
Foreign deferred income tax benefit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Adjusted diluted income per share ⁽²⁾	\$ 0.43	\$ 0.73	\$ 0.80	\$ 0.62	\$ 0.64	\$ 1.03	\$ 1.01	\$ 0.94	\$ 0.97	\$ 1.25	\$ 1.32	\$ 0.99	\$ 0.43	\$ 0.73	\$ 0.80	\$ 0.62	\$ 0.64	\$ 1.03

Weighted average dilutive common shares outstanding	23,156	23,108	22,433	22,467	22,736	22,651	22,219	22,040	22,532	22,513	22,458	23,244
Participating Securities	1,405	1,374	1,495	1,284	1,450	1,393	1,392	1,276	1,209	1,317	1,245	1,091
Total weighted average shares outstanding	24,561	24,482	23,928	23,751	24,186	24,044	23,611	23,316	23,741	23,830	23,703	24,335

* Refer to separate reconciliations of certain non-GAAP financial measures within the respective quarterly earnings release schedules for specific tax benefit or tax provision information.

* We believe that these adjusted financial measures are relevant and useful to investors because they provide additional information regarding the performance of our operations and improve period-to-period comparability. These measures are not measures of financial performance under GAAP. Accordingly, they should not be considered as substitutes for their unaudited counterparts, which are prepared in accordance with GAAP. Although we find these non-GAAP results useful in evaluating the performance of our business, our reliance on these measures is limited because the adjustments often have a material impact on our financial statements calculated in accordance with GAAP. Therefore, we typically use these adjusted numbers in conjunction with our GAAP results to address these limitations.

Group 1 Automotive, Inc.
Reconciliation of Certain Non-GAAP Financial Measures - U.S.
(Unaudited)
(Dollars in thousands)

	Three Months Ended March 31,		
	2017	2016	% Increase/ (Decrease)
SG&A RECONCILIATION:			
As reported	\$ 236,273	\$ 245,838	(3.9)
Pre-tax adjustments:			
Catastrophic events	—	(2,655)	
Gain on real estate and dealership transactions	—	933	
Acquisition costs	—	(30)	
Legal settlements ⁽⁴⁾	1,833	—	
Adjusted SG&A ⁽¹⁾	\$ 238,106	\$ 244,086	(2.4)
SG&A AS % REVENUES:			
Unadjusted	12.0	11.8	
Adjusted ⁽¹⁾	12.1	11.7	
SG&A AS % GROSS PROFIT:			
Unadjusted	73.7	73.9	
Adjusted ⁽¹⁾	74.3	73.4	
OPERATING MARGIN %:			
Unadjusted	3.7	3.6	
Adjusted ^{(1),(2)}	3.6	3.7	
PRETAX MARGIN %:			
Unadjusted	2.3	2.4	
Adjusted ^{(1),(2)}	2.2	2.5	
SAME STORE SG&A RECONCILIATION:			
As reported	\$ 235,953	\$ 241,027	(2.1)
Pre-tax adjustments:			
Catastrophic events	—	(2,655)	
Loss on real estate and dealership transactions	—	(134)	
Acquisition costs	—	(30)	
Legal settlements ⁽⁴⁾	1,833	—	
Adjusted Same Store SG&A ⁽¹⁾	\$ 237,786	\$ 238,208	(0.2)
SAME STORE SG&A AS % REVENUES:			
Unadjusted	12.0	11.8	
Adjusted ⁽¹⁾	12.1	11.6	
SAME STORE SG&A AS % GROSS PROFIT:			
Unadjusted	73.7	73.6	
Adjusted ⁽¹⁾	74.3	72.7	
SAME STORE OPERATING MARGIN %:			
Unadjusted	3.7	3.7	
Adjusted ^{(1),(3)}	3.6	3.9	

- (1) See the section of this release entitled "Non-GAAP Financial Measures " for information regarding non-GAAP financial measures and certain selected items that the Company believes impact comparability of financial results between reporting periods.
- (2) Excludes the impact of SG&A reconciling items above, as well as non-cash asset impairment charges of \$510 for the three months ended March 31, 2016.
- (3) Excludes the impact of Same Store SG&A reconciling items above, as well as non-cash asset impairment charges of \$510 for the three months ended March 31, 2016.
- (4) For the three months ended March 31, 2017, the Company recognized a net pre-tax gain related to a settlement with an OEM of \$1.8 million.

Group 1 Automotive, Inc.
Reconciliation of Certain Non-GAAP Financial Measures - U.K.
(Unaudited)
(Dollars in thousands)

	Three Months Ended March 31,		
	2017	2016	% Increase/ (Decrease)
SG&A RECONCILIATION:			
As reported	\$ 41,624	\$ 37,436	11.2
Pre-tax adjustments:			
Acquisition costs	—	(561)	
Adjusted SG&A ⁽¹⁾	\$ 41,624	\$ 36,875	12.9
SG&A AS % REVENUES:			
Unadjusted	9.2	8.7	
Adjusted ⁽¹⁾	9.2	8.5	
SG&A AS % GROSS PROFIT:			
Unadjusted	82.8	80.1	
Adjusted ⁽¹⁾	82.8	78.9	
OPERATING MARGIN %:			
Unadjusted	1.6	1.8	
Adjusted ^{(1),(2)}	1.6	1.9	
PRETAX MARGIN %:			
Unadjusted	1.2	1.3	
Adjusted ^{(1),(2)}	1.2	1.4	
SAME STORE SG&A RECONCILIATION:			
As reported	\$ 31,186	\$ 32,015	(2.6)
Pre-tax adjustments:			
Acquisition costs	—	(561)	
Adjusted Same Store SG&A ⁽¹⁾	\$ 31,186	\$ 31,454	(0.9)
SAME STORE SG&A AS % REVENUES:			
Unadjusted	8.3	8.0	
Adjusted ⁽¹⁾	8.3	7.9	
SAME STORE SG&A AS % GROSS PROFIT:			
Unadjusted	74.9	73.8	
Adjusted ⁽¹⁾	74.9	72.5	
SAME STORE OPERATING MARGIN %:			
Unadjusted	2.4	2.5	
Adjusted ^{(1),(3)}	2.4	2.6	

(1) See the section of this release entitled "Non-GAAP Financial Measures " for information regarding non-GAAP financial measures and certain selected items that the Company believes impact comparability of financial results between reporting periods.

(2) Excludes the impact of SG&A reconciling items above.

(3) Excludes the impact of Same Store SG&A reconciling items above.

Group 1 Automotive, Inc.
Reconciliation of Certain Non-GAAP Financial Measures - Brazil
(Unaudited)
(Dollars in thousands)

	Three Months Ended March 31,		
	2017	2016	% Increase/ (Decrease)
SG&A RECONCILIATION:			
As reported	\$ 11,882	\$ 10,390	14.4
Pre-tax adjustments:			
Loss on real estate and dealership transactions	—	(371)	
Adjusted SG&A ⁽¹⁾	\$ 11,882	\$ 10,019	18.6
SG&A AS % REVENUES:			
Unadjusted	11.8	11.0	
Adjusted ⁽¹⁾	11.8	10.6	
SG&A AS % GROSS PROFIT:			
Unadjusted	94.1	107.7	
Adjusted ⁽¹⁾	94.1	103.9	
OPERATING MARGIN %			
Unadjusted	0.4	(1.5)	
Adjusted ^{(1),(2)}	0.4	(0.7)	
PRETAX MARGIN %:			
Unadjusted	0.2	(1.7)	
Adjusted ^{(1),(2)}	0.2	(0.9)	

(1) See the section of this release entitled "Non-GAAP Financial Measures " for information regarding non-GAAP financial measures and certain selected items that the Company believes impact comparability of financial results between reporting periods.

(2) Excludes the impact of SG&A reconciling items above, as well as non-cash asset impairment charges of \$423 for the three months ended March 31, 2016.

Group 1 Automotive, Inc.
Reconciliation of Certain Non-GAAP Financial Measures - Consolidated
(Unaudited)

(Dollars in thousands, except per share amounts)

	Three Months Ended March 31,		
	2017	2016	% Increase/ (Decrease)
NET INCOME RECONCILIATION:			
As reported	\$ 33,939	\$ 34,291	(1.0)
Adjustments:			
Catastrophic events			
Pre-tax	—	2,655	
Tax impact	—	(996)	
Gain on real estate and dealership transactions			
Pre-tax	—	(137)	
Tax impact	—	349	
Acquisition costs including related tax impact			
Pre-tax	—	589	
Tax impact	—	(11)	
Legal settlements ⁽⁴⁾			
Pre-tax	(1,833)	—	
Tax impact	696	—	
Non-cash asset impairment			
Pre-tax	—	510	
Tax impact	—	(195)	
Adjusted net income ⁽¹⁾	\$ 32,802	\$ 37,055	(11.5)
ADJUSTED NET INCOME ATTRIBUTABLE TO DILUTED COMMON SHARES RECONCILIATION:			
Adjusted net income ⁽¹⁾	\$ 32,802	\$ 37,055	(11.5)
Less: Adjusted earnings allocated to participating securities	1,206	1,457	(17.2)
Adjusted net income available to diluted common shares ⁽¹⁾	\$ 31,596	\$ 35,598	(11.2)
DILUTED INCOME PER COMMON SHARE RECONCILIATION:			
As reported	\$ 1.58	\$ 1.47	7.5
After-tax adjustments:			
Catastrophic events	—	0.07	
Gain on real estate and dealership transactions	—	0.01	
Acquisition costs including related tax impact	—	0.03	
Legal settlements ⁽⁴⁾	(0.05)	—	
Non-cash asset impairment	—	0.01	
Adjusted diluted income per share ⁽¹⁾	\$ 1.53	\$ 1.59	(3.8)
SG&A RECONCILIATION:			
As reported	\$ 289,779	\$ 293,664	(1.3)
Pre-tax adjustments:			
Catastrophic events	—	(2,655)	
Gain on real estate and dealership transactions	—	562	
Acquisition costs	—	(591)	
Legal settlements ⁽⁴⁾	1,833	—	
Adjusted SG&A ⁽¹⁾	\$ 291,612	\$ 290,980	0.2

SG&A AS % REVENUES:

Unadjusted	11.5	11.3
Adjusted ⁽¹⁾	11.6	11.2

SG&A AS % GROSS PROFIT:

Unadjusted	75.6	75.5
Adjusted ⁽¹⁾	76.0	74.8

OPERATING MARGIN %:

Unadjusted	3.2	3.1
Adjusted ^{(1),(2)}	3.1	3.3

PRETAX MARGIN %:

Unadjusted	2.0	2.1
Adjusted ^{(1),(2)}	2.0	2.2

SAME STORE SG&A RECONCILIATION:

As reported	\$ 277,391	\$ 280,920	(1.3)
Pre-tax adjustments:			
Catastrophic events	—	(2,655)	
Loss on real estate and dealership transactions	—	(134)	
Acquisition costs	—	(591)	
Legal settlements ⁽⁴⁾	1,833	—	
Adjusted Same Store SG&A ⁽¹⁾	\$ 279,224	\$ 277,540	0.6

SAME STORE SG&A AS % REVENUES:

Unadjusted	11.4	11.1
Adjusted ⁽¹⁾	11.5	11.0

SAME STORE SG&A AS % GROSS PROFIT:

Unadjusted	74.3	74.1
Adjusted ⁽¹⁾	74.8	73.2

SAME STORE OPERATING MARGIN %:

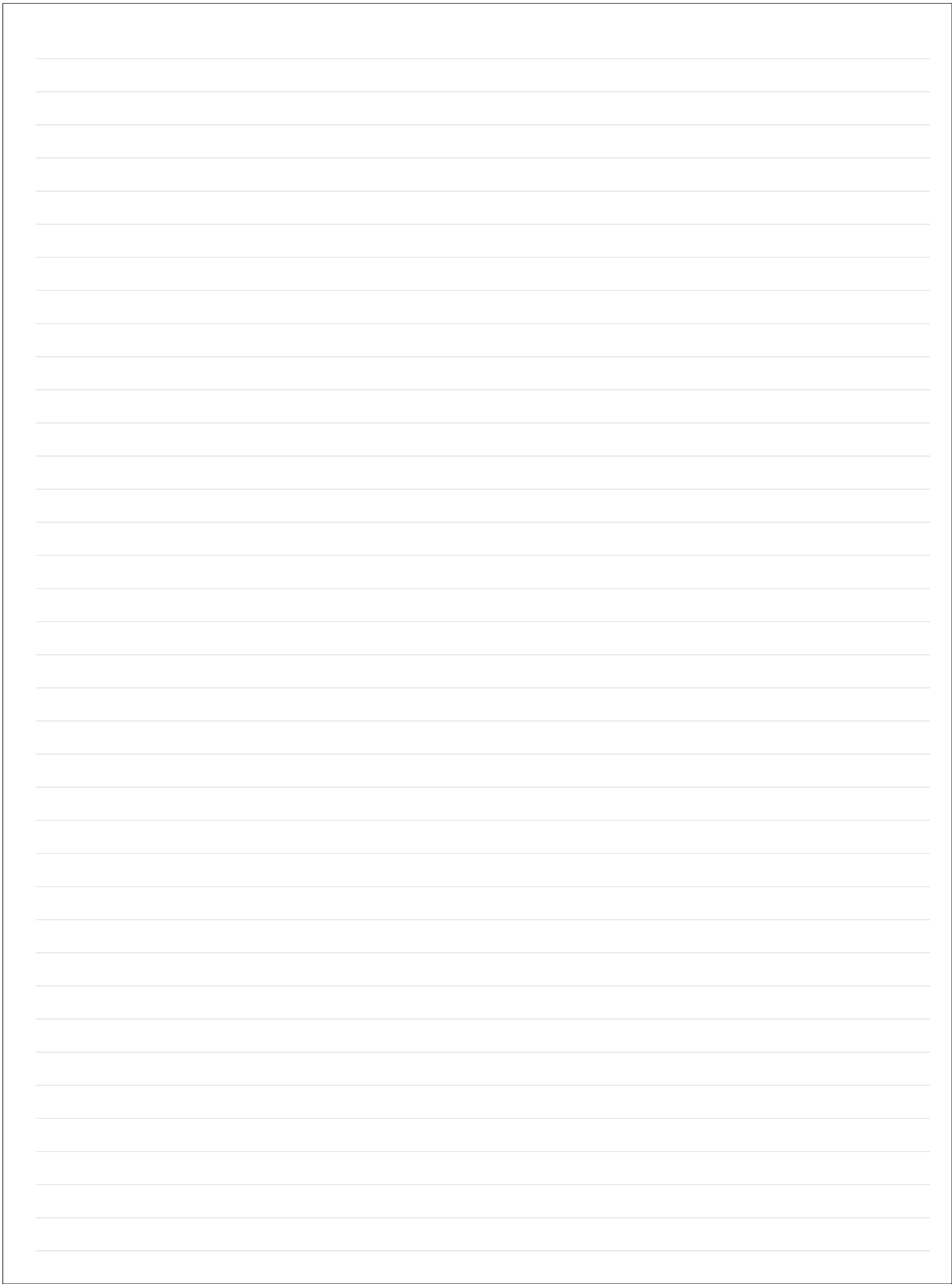
Unadjusted	3.4	3.4
Adjusted ^{(1),(3)}	3.3	3.5

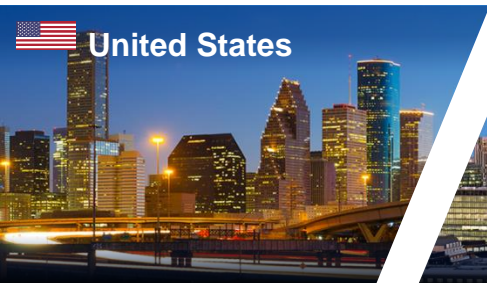
(1) See the section of this release entitled "Non-GAAP Financial Measures " for information regarding non-GAAP financial measures and certain selected items that the Company believes impact comparability of financial results between reporting periods.

(2) Excludes the impact of SG&A reconciling items above, as well as non-cash asset impairment charges of \$932 for the three months ended March 31, 2016.

(3) Excludes the impact of Same Store SG&A reconciling items above, as well as non-cash asset impairment charges of \$510 for the three months ended March 31, 2016.

(4) For the three months ended March 31, 2017, the Company recognized a net pre-tax gain related to a settlement with an OEM of \$1.8 million.





United States



United Kingdom



Brazil

GROUP 1 AUTOMOTIVE®

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