## GROUP 1 AUTOMOTIVE



## 'VALUE DRIVEN'

## Goldman Sachs

## 22nd Annual Global Retailing Conference

 September 9, 2015

## Forward Looking Statement

This presentation contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, which are statements related to future, not past, events and are based on our current expectations and assumptions regarding our business, the economy and other future conditions. While management believes that these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting us will be those that we anticipate. In this context, the forward-looking statements often include statements regarding our goals, plans, projections and guidance regarding our financial position, results of operations, market position, pending and potential future acquisitions and business strategy, and often contain words such as "expects," "anticipates," "intends," "plans," "believes," "seeks," "should," "foresee," "may" or "will" and similar expressions. Any such forwardlooking statements are not assurances of future performance and involve risks and uncertainties that may cause actual results to differ materially from those set forth in the statements. These risks and uncertainties include, among other things, (a) general economic and business conditions, (b) the level of manufacturer incentives, (c) the future regulatory environment, (d) our ability to obtain an inventory of desirable new and used vehicles, (e) our relationship with our automobile manufacturers and the willingness of manufacturers to approve future acquisitions, (f) our cost of financing and the availability of credit for consumers, ( $g$ ) our ability to complete acquisitions and dispositions and the risks associated therewith, (h) foreign exchange controls and currency fluctuations, and (i) our ability to retain key personnel. For additional information regarding known material factors that could cause our actual results to differ from our projected results, please see our filings with SEC, including our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and Current Reports on Form 8-K. Readers are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date hereof. We undertake no obligation to publicly update or revise any forwardlooking statements after the date they are made, whether as a result of new information, future events or otherwise.


## Company Overview



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## What Sets Group 1 Apart?

- International, Fortune 500 company with Market Cap of $\$ 2.1$ Billion (period ended June 30, 2015)
- Third largest dealership group in the U.S. retailing approximately 275,000 new and used vehicles annually
- Committed management team with more than 100 years of automotive retailing and OEM experience
- Unlike most other automotive retailers, Group 1 has no major controlling shareholder or owner
- Well positioned for growth
- 5 consecutive years of double-digit revenue growth
- Compound annual growth rate (CAGR) of earnings per share (EPS) has grown 22.1\% since 1Q10


Top 10 U.S. auto retailers by revenue (\$mm, FY 2014)


Source: Automotive News


## Geographic Footprint

U.K.

England:

- 17 Dealerships
- 10\% of NV Unit Sales


BRAZIL
Mato Grosso do Sul, Sao Paulo \& Parana:

- 19 Dealerships
- 7\% of NV Unit Sales


## WORLDWIDE:

- 152 Dealerships
- 197 Franchises
- 35 Collision Centers
- 32 Brands


[^0]
## Geographic Diversity




## Geographic Diversity - Texas



- Texas New Vehicle Unit Sales Up 7.1\% in 2Q15 on a Same Store basis


## Texas: Not All Oil

## Texas Lowdown ${ }^{1}$


'Source: Wall Street Journal, Plunging Oil Prices Test Texas' Economic Boom, January 4, 2015

- "Health-care and socialservices companies made up 10.4\% of jobs in the greater Houston area in 2013, compared with $5.9 \%$ in 1985, according to Labor Department data." ${ }^{1}$
- "Roughly $4.3 \%$ of jobs in the county were in the oil-and-gas industry last year."


# Well-Balanced Brand Portfolio 

The Company's brand diversity allows it to reduce the risk of changing consumer preferences


## Business Mix Comp - 2Q15



Total Company Parts \& Service Gross Profit Covers ~95\% of Total Company Fixed Costs and Parts \& Service Selling Expenses

## New Vehicles Overview



## Used Vehicles Overview




|  | For the year ended December 31, |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 4}$ | $\mathbf{6 / 3 0 / 2 0 1 5}$ |
|  |  |  |  |  |  |  |
| Retail used vehicles (units) | 66,001 | 70,475 | 85,366 | 98,813 | 109,873 | 117,697 |
|  |  |  |  |  |  |  |
| Average price per used retail vehicle | $\$ 19,258$ | $\$ 20,100$ | $\$ 20,581$ | $\$ 20,639$ | $\$ 21,160$ | $\$ 21,268$ |
| Average gross profit per used retail vehicle | $\$ 1,742$ | $\$ 1,767$ | $\$ 1,710$ | $\$ 1,628$ | $\$ 1,579$ | $\$ 1,506$ |
| Average gross profit per used wholesale vehicle | $\$ 80$ | $\$ 113$ | $\$ 56$ | $(\$ 4)$ | $\$ 42$ | $(\$ 5)$ |
| Used vehicle gross profit (\$mm) | $\$ 118$ | $\$ 129$ | $\$ 149$ | $\$ 161$ | $\$ 174$ | $\$ 177$ |
|  |  |  |  |  |  |  |
| Retail same store revenue growth | $27.4 \%$ | $7.9 \%$ | $14.8 \%$ | $6.0 \%$ | $14.0 \%$ | $11.5 \%{ }^{1}$ |

${ }^{1}$ Same store sales growth is for YTD 2015 on a local currency basis

## Parts \& Service Overview




| Growth by Same Store (as reported) |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 1 Q14 | 2 Q14 | 3 Q14 | 4Q14 | 1 Q15 | 2 Q15 | L.C.** |
| Customer Pay | $2.0 \%$ | $0.5 \%$ | $0.9 \%$ | $0.6 \%$ | $-2.1 \%$ | $1.1 \%$ | $4.7 \%$ |
| Warranty | $5.2 \%$ | $7.6 \%$ | $20.7 \%$ | $10.3 \%$ | $14.4 \%$ | $10.9 \%$ | $13.3 \%$ |
| Wholesale | $14.0 \%$ | $16.6 \%$ | $14.0 \%$ | $10.3 \%$ | $2.1 \%$ | $5.1 \%$ | $6.2 \%$ |
| Collision (incl. parts) | $11.6 \%$ | $5.2 \%$ | $3.7 \%$ | $12.2 \%$ | $9.4 \%$ | $14.4 \%$ | $17.0 \%$ |
| $\quad$ \% Growth* | $6.3 \%$ | $5.6 \%$ | $7.4 \%$ | $6.0 \%$ | $3.4 \%$ | $5.5 \%$ | $8.2 \%$ |
| *Same store, as reported |  |  |  |  |  |  |  |
| **Local Currency Constant Exchange Rate for 2Q15 |  |  |  |  |  |  |  |

- Parts \& service segment provides a stable base of free cash flow through economic cycles
- Using Customer Management Software (CMS) and technology to improve efficiencies and closing rates
- Enhancing customer touch points to improve retention / attacking points of defection
- Leveraging scale
- Improving collision business
- Strategic emphasis on customer service is driving growth above sector average in this important segment
- Focused on adding human capacity—since June 2014, the Company has added 115 net technicians in the U.S., which is a $+5 \%$ increase


## Finance \& Insurance Overview




F\&I profitability growth accomplished via focus on people and processes:

- Consolidation of lender base
- Consumer financing at pre-recession availability and with sub-prime financing improving
- Integrating compliance, training and benchmarking to offer a consistent and transparent experience for internal and external customers
- Proactively addressed CFPB concerns with rollout of NADA's Fair Credit Compliance Policy \& Program in 2Q14, which enhances automotive lending practices



## Total U.S. Vehicle Profitability





## Consolidated Financial Results

Financial Results - Consolidated
(\$ in millions, except per share amounts)

|  | 2Q15 |  | 2Q14 |  | Change | w/o FX ${ }^{2}$ | FY15 |  | FY14 |  | Change w/o FX ${ }^{2}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues |  | ,726.5 |  | ,511.6 | 8.6\% | 11.7\% |  | ,159.3 |  | ,772.5 | 8.1\% | 11.0\% |
| Gross Profit | \$ | 391.6 | \$ | 369.1 | 6.1\% | 8.6\% | \$ | 755.5 | \$ | 707.3 | 6.8\% | 9.0\% |
| Adj. SG\&A as a \% of Gross Profit ${ }^{(1)}$ |  | 71.4\% |  | 73.1\% | (170) |  |  | 72.9\% |  | 74.6\% | (170) |  |
| Adusted Operating Margin ${ }^{(1)}$ |  | 3.7\% |  | 3.5\% | 20 |  |  | 3.5\% |  | 3.3\% | 20 |  |
| Adjusted EBITDA ${ }^{(1)}$ | \$ | 102.1 | \$ | 88.9 | 14.8\% |  | \$ | 185.1 | \$ | 158.5 | 16.8\% |  |
| Total Interest Expense | \$ | 24.2 | \$ | 22.9 | \$ 1.3 |  | \$ | 47.5 | \$ | 44.3 | \$ 3.2 |  |
| Adjusted Net Income ${ }^{(1)}$ | \$ | 47.9 | \$ | 40.0 | 19.9\% |  | \$ | 83.7 | \$ | 71.3 | 17.5\% |  |
| Adjusted Diluted EPCS ${ }^{(1)}$ | \$ | 1.98 | \$ | 1.47 | 34.7\% |  | \$ | 3.44 | \$ | 2.66 | 29.3\% |  |

(1) See appendix for GAAP reconciliation
(2) pro-forma grow th assuming a constant exchange rate

## Financial Results by Segment

Financial Results - U.S.
(\$ in millions)

Revenues

| 2Q15 | 2Q14 | Change |
| :---: | :---: | :---: |
| \$2,287.4 | \$2,060.6 | 11.0\% |
| \$ 342.2 | \$ 316.8 | 8.0\% |
| 69.8\% | 71.3\% | (150) |
| 4.1\% | 4.0\% | 10 |
| \$ 22.0 | 20.2 | \$ 1.8 |
| 3.1\% | 3.0\% | 10 |


| FY15 | FY14 | Change |
| :---: | :---: | :---: |
| \$4,285.9 | \$3,895.2 | 10.0\% |
| \$ 656.7 | \$ 606.5 | 8.3\% |
| 71.4\% | 72.9\% | (150) |
| 3.9\% | 3.8\% | 10 |
| \$ 43.3 | \$ 39.0 | \$ 4.3 |
| 2.9\% | 2.8\% | 10 |

(1) See appendix for GAAP reconciliation

## Financial Results by Segment

Financial Results - U.K.
(\$ in millions)

Revenues
Gross Profit
Adj. SG\&A as a \% of Gross Profit ${ }^{(1)}$
Adusted Operating Margin ${ }^{(1)}$
Total Interest Expense
Adjusted Pretax Margin ${ }^{(1)}$

| 2Q15 |  | 2Q14 |  | Change | $\frac{\text { L.C. }^{2}}{34.7 \%}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 308.2 | \$ | 251.3 | 22.6\% |  |
| \$ | 33.9 | \$ | 29.5 | 14.9\% | 26.1\% |
|  | 77.9\% |  | 75.6\% | 230 |  |
|  | 2.1\% |  | 2.5\% | (40) |  |
| \$ | 1.4 | \$ | 0.8 | \$ 0.6 |  |
|  | 1.6\% |  | 2.2\% | (60) |  |


| FY15 |  | FY14 |  | Change | $\frac{\text { L.C. }^{2}}{33.6 \%}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 607.7 | \$ | 499.0 | 21.8\% |  |
| \$ | 68.1 | \$ | 58.3 | 16.9\% | 28.2\% |
|  | 78.1\% |  | 76.9\% | 120 |  |
|  | 2.1\% |  | 2.4\% | (30) |  |
| \$ | 2.6 | \$ | 1.7 | \$ 0.9 |  |
|  | 1.7\% |  | 2.0\% | (30) |  |

(1) See appendix for GAAP reconciliation
(2) Local currency basis

Financial Results - Brazil
(\$ in millions)

Revenues
Gross Profit
Adj. SG\&A as a \% of Gross Profit ${ }^{(1)}$
Adusted Operating Margin ${ }^{(1)}$
Total Interest Expense
Adjusted Pretax Margin ${ }^{(1)}$

| 2Q15 |  | 2Q14 |  | Change | L.C. ${ }^{2}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 130.9 | \$ | 199.7 | -34.5\% | -9.6\% |
| \$ | 15.5 | \$ | 22.8 | -32.3\% | -6.6\% |
|  | 90.9\% |  | 95.1\% | (420) |  |
|  | 0.7\% |  | 0.3\% | 40 |  |
| \$ | 0.8 | \$ | 1.9 | \$ (1.1) |  |
|  | 0.0\% |  | -0.7\% | 70 |  |


| FY15 |  | FY14 |  | Change | L.C. ${ }^{2}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 265.7 | \$ | 378.3 | -29.8\% | -9.3\% |
| \$ | 30.7 | \$ | 42.5 | -27.8\% | -6.6\% |
|  | 93.8\% |  | 95.1\% | (130) |  |
|  | 0.3\% |  | 0.3\% | - |  |
| \$ | 1.6 | \$ | 3.6 | \$ (2.0) |  |
|  | -0.3\% |  | -0.7\% | 40 |  |

(1) See appendix for GAAP reconciliation
(2) Local currency basis

## Same Store Financial Results

Same Store Financial Results - Consolidated
\$ in thousands

|  | Three Months Ended |  |  |  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 6/30/2015 | 6/30/2014 | Change | L.C. ${ }^{1}$ | 6/30/2015 | 6/30/2014 | Change | L.C. ${ }^{1}$ |
| Revenues: |  |  |  |  |  |  |  |  |
| New vehicle retail | \$ 1,410,570 | \$ 1,393,637 | 1.2\% | 4.6\% | \$ 2,645,460 | \$ 2,605,751 | 1.5\% | 4.5\% |
| Used vehicle retail | 621,527 | 556,208 | 11.7\% | 14.3\% | 1,186,263 | 1,086,609 | 9.2\% | 11.5\% |
| Used vehicle wholesale | 87,884 | 90,729 | (3.1)\% | 0.0\% | 176,190 | 174,671 | 0.9\% | 3.9\% |
| Total used | \$ 709,411 | \$ 646,937 | 9.7\% | 12.3\% | \$ 1,362,453 | \$ 1,261,280 | 8.0\% | 10.5\% |
| Parts and service | 282,954 | 268,121 | 5.5\% | 8.2\% | 547,038 | 523,569 | 4.5\% | 6.7\% |
| Finance and insurance | 97,650 | 87,660 | 11.4\% | 12.6\% | 185,513 | 169,184 | 9.7\% | 10.8\% |
| Total | \$ 2,500,585 | \$ 2,396,355 | 4.3\% | 7.4\% | \$ 4,740,464 | \$ 4,559,784 | 4.0\% | 6.7\% |
| Gross Profit | \$ 361,291 | \$ 352,909 | 2.4\% | 4.8\% | \$ 696,998 | \$ 677,566 | 2.9\% | 5.0\% |

${ }^{1}$ Local currency basis

## Total Revenue \& EPS Growth



Adjusted EPS (1)


1Q10 2Q10 3Q10 4Q10 1Q11 2Q11 3Q11 4Q11 1Q12 2Q12 3Q12 4Q12 1Q13 2Q13 3Q13 4Q13 1Q14 2Q14 3Q14 4Q14 1Q15 2Q15
${ }^{(1)}$ See appendix for Adjusted EPS reconciliation

* CAGR calculation compares 2Q15 to 2Q10


## Diluted Share Count



## GROUP 1 AUTOMOTIVE



## Balance Sheet



[^1]
## Summary Balance Sheet <br> \$ in thousands

| As of | As of |
| :---: | :---: |
| $6 / 30 / 2015$ | $12 / 31 / 2014$ |

Cash and cash equivalents ${ }^{(1)}$
Contracts In Transit and vehicle receivables, net
Inventories, net
Total current assets
Total assets
Floorplan notes payable
Offset account related to credit facility ${ }^{(1)}$
Other current liabilities

Total current liabilities
Long-Term Debt, net of current maturities

Total stockholder's equity

| $\$$ | 24,225 | \$ | 40,975 |
| :--- | ---: | ---: | ---: |
| $\$$ | 233,888 | $\$$ | 237,448 |
| $\$ 1,657,105$ |  | $\$ 1,556,705$ |  |
| $\$ 2,099,365$ |  | $\$ 2,035,219$ |  |
| $\$ 4,302,974$ |  | $\$ 141,492$ |  |

\$ $(45,766) \quad \$(62,116)$
\$ 541,926 \$ 533,413
\$ 2,010,599 \$ 1,922,199
\$ 1,041,852
\$ 1,008,837
\$ 1,004,151
(1) Available cash of $\$ 70.0$ million is total of cash and cash equivalents plus the U.S. offset account related to floorplan credit facilities. The U.S. offset account is amount of excess cash that is used to paydow n floorplan credit facilities but can be immediately redraw n against inventory.

## Debt Maturity

Debt Maturity Slide

| (in millions) |  | As of June 30, 2015 |  |  |  | Funding <br> Capacity |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Maturity Date | Actual |  | Available Liquidity |  |  |  |
| Cash and cash equivalents |  | \$ | 24.2 | \$ | 24.2 |  |  |
| Short-Term Debt |  |  |  |  |  |  |  |
| Inventory Financing ${ }^{(1)}$ | 2018 | \$ | 1,322.8 | \$ | 45.8 | \$ | 1,680.0 |
| Other Vehicles Financing ${ }^{(2)}$ |  |  | 145.9 |  |  |  |  |
| Current Maturities - Long-Term Debt |  |  | 76.4 |  |  |  |  |
|  |  | \$ | 1,545.1 | \$ | 45.8 | \$ | 1,680.0 |
| Available Cash |  |  |  | \$ | 70.0 |  |  |
| Long-Term Debt |  |  |  |  |  |  |  |
| Acquisition Line of Credit ${ }^{(1,3)}$ | 2018 |  | 90.7 |  | 183.6 |  | 320.0 |
| 5.00\% Senior Unsecured Notes (Face: $\$ 550.0$ Million) | 2022 |  | 540.7 |  |  |  |  |
| Mortgage Facility | 2016-2018 |  | 25.4 |  |  |  |  |
| Real Estate | 2016-2034 |  | 378.6 |  |  |  |  |
| Other | 2017 |  | 6.4 |  |  |  |  |
| Total Long-Term Debt |  | \$ | 1,041.9 |  |  |  |  |
| Total Debt |  | \$ | 2,587.0 |  |  |  |  |
|  |  |  |  | \$ | 253.6 | \$ | 2,000.0 |

[^2]- Age of car park exceeds 11 years - above trend
- Financing is back to pre-recession levels
> Aggressive loan to value; approval rates for prime and near prime customers rising
■ Used vehicle prices remain robust
> Helps consumers in terms of trade-in values; allows for more aggressive leasing
- Number of licensed drivers is on the rise
- Falling oil prices are helping consumer discretionary income

> Pent-up demand driving purchase decisions

United States
(New Vehicle Unit Sales)


Source: LMC Automotive - U.S. New Vehicle Unit Sales \& 2015 Forecast

## Cash Prioritization

- Acquisitions that clear return hurdles
(10\%-15\% after-tax discounted cash flows)
- Return cash to stockholders
> Quarterly Cash Dividend
- \$0.21 per share
> Share Repurchases in 1H15:
- $\sim 407,000$ shares at average price of $\$ 81.46$
> Repurchase Authorization:
- As of June 30, 2015, $\$ 66.3$ million remains under Board authorization of $\$ 100.0$ million



## Acquisition Strategy

- Group 1 is well positioned to take advantage of acquisition opportunities and grow scale in existing markets (U.S., U.K., and Brazil)
- The Company targets acquisitions that clear return hurdles (10\%-15\% after tax discounted cash flow)



## Capital Expenditures

- 2014 CapEx of $\$ 95$ million
- 2015 CapEx projected to be less than $\$ 125$ million
> Working with our manufacturer partners to limit spending


Capital Expenditures
$\rightleftharpoons$ Maintenance CapEx
$\rightarrow$ Depreciation \& Amortization Expense

(\$ in millions)


## Real Estate Strategy

- GPI has historically leased properties but has been shifting to owning the real estate
> GPI views control of dealership real estate as a strong strategic asset
> Better flexibility and lower cost
■ As of June 30, 2015, the Company owns approximately $\$ 760$ million of real estate (47\% of dealership locations) financed through \$408 million of mortgage debt
- During 2014, GPI purchased approximately $\$ 140$ million of real estate, of which $\$ 41$ million of real estate was converted from leased to owned properties

| Dealership property breakdown by region (as of <br> June 30, 2015) |  |  |
| :--- | ---: | ---: |
|  | Dealerships |  |
| Geographic Location | Owned | Leased |
| United States | 57 | 59 |
| United Kingdom | 13 | 4 |
| Brazil | -- | $\underline{15}$ |
| Total | $\mathbf{7 0}$ | $\mathbf{7 8}$ |

- The Company looks for opportunistic real estate acquisitions in strategic locations and markets

Leased vs. owned properties

| ■ Leased | - Owned |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 148 | 150 | 148 |
| 100 | 109 | 121 | 57\% | 54\% | 53\% |
| 68\% | 64\% | 60\% |  |  |  |
| 32\% | 36\% | 40\% | 43\% | 46\% | 47\% |
| 2010 | 2011 | 2012 | 2013 | 2014 | Jun-15 |

## GROUP 1 AUTOMOTIVE



## Conclusion



- Well-balanced portfolio (geography, business mix and brands)
- Profitability of different business units through the cycle
> Model proved itself during recession
- Streamlined business -- generating cash
- Strong balance sheet
- Continue to drive growth through acquisitions
- Operational growth and leverage
> New vehicle sales growth in U.S.
> Opportunity to drive growth in used vehicle and Parts \& Service with process improvements in all markets
> Finance \& Insurance initiatives should drive further growth in the U.K. and Brazil
> Continued leverage opportunities as gross profit increases
- Experienced, successful and driven management team


[^3]
## GROUP 1 AUTOMOTIVE



## Appendix



## 1 Operating Management Team - Corporate



Earl J. Hesterberg - President and Chief Executive Officer and Director
(April 2005)

- $35+$ Years Industry Experience
- Manufacturer and Automotive Retailing Experience: Ford Motor Company; Ford of Europe; Gulf States Toyota; Nissan Motor Corporation in U.S.A.; Nissan Europe


John C. Rickel - Senior Vice President and Chief Financial Officer
(December 2005)

- $30+$ Years Industry Experience
- Manufacturer and Automotive Retailing Experience: Ford Motor Company; Ford Europe
(..) Darryl M. Burman - Vice President and General Counsel
(December 2006)
- $20+$ Years Industry Experience
- Automotive-related Experience: Mergers and Acquisitions; Corporate Finance; Employment and Securities Law - Epstein Becker Green Wickliff \& Hall, P.C.; Fant \& Burman, L.L.P.


Peter C. DeLongchamps - Vice President, Financial Services and Manufacturer Relations
(July 2004)

- $30+$ Years Industry Experience
- Manufacturer and Automotive Retailing Experience: General Motors Corporation; BMW of North America; Advantage BMW in Houston
Wade D. Hubbard - Vice President, Fixed Operations
(May 2006)
- $35+$ Years Industry Experience
- Automotive Industry Experience: Gulf States Toyota; BMW North America;

DaimlerChrysler Corp./Mercedes-Benz; Nissan Motor Corporation USA; Ford Motor Company


Mark luppenlatz - Vice President, Corporate Development
(January 2010)

- 15+Years Industry Experience
- Automotive-related Experience: Corporate and Real Estate Development; Construction -Sonic Automotive; REIT

[^4](February 2000)

- $30+$ Years Industry Experience
- Automotive Industry Experience: Gulf States Toyota

■ Frank Grese Jr. - Regional Vice President, West Region
(December 2004)
> 40+ Years Industry Experience
> Manufacturer and Automotive Retailing Experience: Ford Motor Company; Nissan Motor Corporation in U.S.A.; AutoNation; Van Tuyl

- Daryl Kenningham - Regional Vice President, East Region
(July 2011)
> 25+ Years Industry Experience
> Manufacturer and Automotive Retailing Experience: Gulf States Toyota; Nissan Motor Corporation; Ascent Automotive
- Ian Twinley - Regional Vice President, United Kingdom
(March 2007)
> 30+ Years Industry Experience
> Manufacturer and Automotive Retailing Experience: Chandlers Garage Holdings Ltd.; John Grose Group; Ford Motor Company

■ Lincoln da Cunha Pereira Filho - Regional Vice President, Brazil; Director; Chairman, UAB Motors (February 2013)
> 15+ Years Industry Experience
> Automotive-related Experience: UAB Motors Participacoes S.A.; Public Auto Group; Automotive Racing

## Interest Rate Variability

|  | Actual | Variable \% |
| :---: | :---: | :---: |
| Vehicle Financing | \$1,468.7 | 96.3\% |
| Real Estate \& Other Debt | \$1,118.3 | 31.1\% |
| Senior Notes ${ }^{(1)}$ | \$550.0 | 0.00\% |
| SWAPS ${ }^{(2)}$ | \$550.0 |  |
| (1) Face Value <br> ${ }^{(2)}$ SWAPS range from $\$ 200-\$ 750$ million through 2020, see slide 40 for more details |  |  |

- Primary exposure is short-term interest rate changes; key exposure is one-month LIBOR
- Group 1 has mitigated the majority of its risk exposure for rising interest rates through a combination of the swaps, fixed rate debt, and manufacturer floorplan assistance
- Manufacturer floorplan assistance offsets a portion of interest rate impact
> As interest rates go up, typically manufactures offer additional interest assistance to offset the variance
> $82 \%$ of variable inventory financing is eligible for floorplan assistance as used vehicle; rental and some foreign financing are not eligible for floorplan assistance
> Interest assistance is recognized in new vehicle gross profit, not in interest expense


## INTEREST RATE SWAP LAYERS

\$'s in millions

|  | $\underline{2013}$ | $\underline{2014}$ | $\underline{2015}$ | $\underline{2016}$ | $\underline{2017}$ | $\underline{2018}$ | $\underline{2019}$ | $\underline{2020}$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Average Swap Balance | $\$ 450$ | $\$ 450$ | $\$ 550$ | $\$ 550$ | $\$ 750$ | $\$ 700$ | $\$ 550$ | $\$ 200$ |
| Interest Expense | $\$ 11$ | $\$ 11$ | - | - | - | - | - | - |
| Average Interest Rate | $2.64 \%$ | $2.63 \%$ | $2.57 \%$ | $2.76 \%$ | $2.62 \%$ | $2.72 \%$ | $2.62 \%$ | $2.92 \%$ |

## External Growth Opportunities

- Plentiful acquisition opportunities
> Aging franchise ownership looking for exit strategy
- Very large and extremely fragmented market in U.S.
> $\$ 1$ trillion market ${ }^{(1)}$
> Top 10 groups represent approximately $6 \%$ of the market ${ }^{(1)}$
- Growing market in Brazil
> Opportunity for open points
U.S. New Vehicle Unit Sales


Source: Automotive News "Top 125 Dealership Groups of 2013"

[^5]

## Brazil Locations

Group 1 is aligned with growing brands in Brazil

- 19 Dealerships / 23 Franchises
4 BMW;
2 Jaguar;
2 Land Rover;
1 Mercedes-Benz;
2 MINI;
4 Nissan;
2 Peugeot;
2 Toyota;
4 Honda



## Mato Grosso do Sul

 Locations- Campo Grande
(t)

Merceres-s.enz.

Sao Paulo Locations

- Sao Paulo
- Sao Jose dos Campos
- Santo Andre
- Sao Caetano do Sul
- Sao Bernardo do Campo


## $\theta$ (

Parana Locations

- Curitiba
- Londrina
- Cascavel

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SAGUAR सANVRE NISSAN


UNITED KINGDOM - England


## GROUP 1 AUTOMOTIVE



## Reconciliations

See following section for reconciliations of data denoted within this presentation


## Group 1 Automotive, Inc.

## Reconciliation of Certain Non-GAAP Financial Measures - Consolidated <br> (Unaudited, in millions)

## EBITDA RECONCILIATION:

Net income
Loss on redemption of long-term debt
Other interest expense, net ${ }^{(1)}$
Depreciation and amortization expense
Non-cash asset impairment charges
Severance costs
Catastrophic events
Net gain on real estate and dealership transactions
Legal settlements
Foreign transaction tax
Income tax expense
Adjusted EBITDA ${ }^{(2)}$

| Three Months Ended June 30,$2015 \quad 2014$ |  |  |  | Six Months Ended June 30, 20152014 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 46.3 | \$ | 16.9 | \$ | 82.1 | \$ | 48.2 |
|  | - |  | 23.6 |  | - |  | 23.6 |
|  | 14.2 |  | 12.6 |  | 28.1 |  | 23.1 |
|  | 11.9 |  | 10.8 |  | 23.6 |  | 20.7 |
|  | 1.0 |  | 1.7 |  | 1.0 |  | 1.7 |
|  | 0.2 |  | - |  | 0.2 |  | - |
|  | 1.0 |  | 1.7 |  | 1.0 |  | 1.7 |
|  | (1.1) |  | (0.5) |  | (1.1) |  | (0.5) |
|  | 1.0 |  | 0.4 |  | 1.0 |  | 0.4 |
|  | - |  | 0.4 |  | - |  | 0.4 |
|  | 27.5 |  | 21.3 |  | 49.1 |  | 39.2 |
| \$ | 102.1 | \$ | 88.9 | \$ | 185.2 | \$ | 158.5 |

(1) Excludes Floorplan interest expense
(2) Adjusted EBITDA is defined as income (loss) plus loss on redemption of long-term debt, other interest expense, net, depreciation and amortization expense, non-cash asset impairment charges, acquisition costs, catastrophic events, net gain on real estate and dealership transactions, severance, deal costs, legal settlements, foreign transaction tax, and income tax expense (less income tax benefit). While Adjusted EBITDA should not be construed as a substitute for net income or as a better measure of liquidity than net cash provided by operating activities, which are determined in accordance with accounting principles generally accepted in the United States of America ("GAAP"), it is included in our discussion of earnings to provide additional information regarding the amount of cash our business is generating with respect to our ability to meet future debt services, capital expenditures and working capital requirements. Adjusted EBITDA should not be used as an indicator of our operating performance. Consistent with industry practices, our management utilizes Adjusted EBITDA when valuing dealership operations. This measure may not be comparable to similarly titled measures reported by other companies. The table above shows the calculation of Adjusted EBITDA and reconciles Adjusted EBITDA to the GAAP measurement income (loss) for the periods presented in the table



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##  <br> Mornage deter frinance chasess <br>  <br>  <br>  <br>  <br>  <br>  <br> Adjused dilued incomp ect share ${ }^{\text {e }}$ <br>  <br> Toal weitheded averaye shars oustandining






${ }_{2}^{274}$









## GROUP 1 AUTOMOTIVE NOTES



## GROUP 1 AUTOMOTIVE



## www.group1auto.com




[^0]:    Note: Locations as of July 23, 2015

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[^2]:    1) The capacity under the floorplan and acquisition tranches of our credit facility can be redesignated within the overall $\$ 1.7$ billion commitment. Further, the borrow ings under the acquisition tranche may be limited from time to time based upon certain debt covenants
    2) Borrow ings w ith manufacturer affiliates for rental vehicle financing and foreign inventories not associated with any of the Company's domestic credit facilities
    3) The available liquidity balance at June 30,2015 considers the $\$ 45.7$ million of letters of credit outstanding.
    4) Available cash of $\$ 70.0$ million is total of cash and cash equivalents plus the U.S. offset account related to floorplan credit facilities. The U.S. offset account is amount of excess cash that is used to paydow n floorplan credit facilities but can be immediately redraw n against inventory.
[^3]:    Page 18 of 28

[^4]:    J. Brooks O'Hara - Vice President, Human Resource

[^5]:    , A N

